



MINUTES

8:00 a.m. Saturday, February 9, 2019

Call to order

Salute to the flag

Open Public Meetings statement

Roll call

	Motion	Second	AYE	NAY	Abstain	Absent
Deputy Director DiMarco	X		X			
Freeholder Barnes			X			
Freeholder Christy			X			
Freeholder Jefferson			X			
Freeholder Lavender			X			
Freeholder Simmons		X	X			
Director Damminger			X			

Comments: N/A

Public portion on agenda items only (time limit of five (5) minutes per person, per public portion)

OPEN

	Motion	Second	AYE	NAY	Abstain	Absent
Deputy Director DiMarco	X		X			
Freeholder Barnes			X			
Freeholder Christy			X			
Freeholder Jefferson			X			
Freeholder Lavender			X			
Freeholder Simmons		X	X			
Director Damminger			X			

Comments: N/A

CLOSE

	Motion	Second	AYE	NAY	Abstain	Absent
Deputy Director DiMarco	X		X			
Freeholder Barnes			X			
Freeholder Christy			X			
Freeholder Jefferson			X			
Freeholder Lavender			X			
Freeholder Simmons		X	X			
Director Damminger			X			

Comments: N/A

DEPARTMENT OF ADMINISTRATION

**DIRECTOR DAMMINGER
FREEHOLDER DIMARCO**

Discussion of the proposed 2019 Gloucester County budget: Overview, Operating, and Capital.

51696 Resolution Authorizing a Closed Meeting of the Board of Chosen Freeholders of the County of Gloucester Pursuant to NJSA 10:4-12(b)(8).

This resolution is for the Board to go into closed session to discuss the 2019 salaries/compensation for specific non-union county employees.

	Motion	Second	AYE	NAY	Abstain	Absent
Deputy Director DiMarco	X		X			
Freeholder Barnes			X			
Freeholder Christy			X			
Freeholder Jefferson			X			
Freeholder Lavender			X			
Freeholder Simmons		X	X			
Director Damminger			X			

Comments: N/A

Public portion (time limit of five (5) minutes per person, per public portion)

OPEN

	Motion	Second	AYE	NAY	Abstain	Absent
Deputy Director DiMarco	X		X			
Freeholder Barnes			X			
Freeholder Christy			X			
Freeholder Jefferson			X			
Freeholder Lavender			X			
Freeholder Simmons		X	X			
Director Damminger			X			

Comments: N/A

CLOSE

	Motion	Second	AYE	NAY	Abstain	Absent
Deputy Director DiMarco	X		X			
Freeholder Barnes			X			
Freeholder Christy			X			
Freeholder Jefferson			X			
Freeholder Lavender			X			
Freeholder Simmons		X	X			
Director Damminger			X			

Comments: N/A

Adjournment

	Motion	Second	AYE	NAY	Abstain	Absent
Deputy Director DiMarco	X		X			
Freeholder Barnes			X			
Freeholder Christy			X			
Freeholder Jefferson			X			
Freeholder Lavender			X			
Freeholder Simmons		X	X			
Director Damminger			X			

Comments: N/A



2019 BUDGET PRESENTATION

SHARED SERVICES

GLOUCESTER COUNTY REGIONALIZED MUNICIPAL BUDGETARY SAVINGS BY MUNICIPALITY

MUNICIPALITY	COUNTY ASSESSOR	EMS	911 DISPATCH	STORMWATER / DE ICER STORAGE	TRASH DISPOSAL SAVINGS	OTHER SERVICES (2)	MUNICIPAL BUDGET SAVINGS (1)	2018 LOCAL PURPOSE TAX SAVINGS	FARMLAND / OPEN SPACE PRESERVATION
CLAYTON	\$111,328	\$37,169	\$447,127	\$209,880 *	\$42,051	\$234,363	\$1,081,918	23.20 ¢	\$3,820,336
DEPTFORD	\$634,799		\$768,671	\$420,971	\$125,227	\$513,807	\$2,463,475	8.76 ¢	\$3,012,729
EAST GREENWICH	\$137,779	\$486,146	\$95,554	\$209,880 *	\$42,807	\$183,807	\$1,155,973	10.76 ¢	\$20,934,411
ELK	\$44,077	\$17,788	\$27,065	\$115,796 *	\$22,966	\$83,085	\$310,777	8.38 ¢	\$10,227,918
FRANKLIN	\$303,956	\$297,840	\$433,054	\$759,913 *	\$96,528	\$281,916	\$2,173,207	17.64 ¢	\$6,861,353
GLASSBORO	\$298,880	\$931,674	\$920,240	\$218,281	\$72,143	\$327,256	\$2,768,476	22.60 ¢	\$903,169
GREENWICH	\$99,547	\$28,319	\$412,110	\$226,077	\$32,807	\$80,973	\$879,832	11.78 ¢	\$2,386,094
HARRISON	\$86,624	\$340,397	\$75,784	\$459,950	\$63,932	\$192,754	\$1,219,441	7.97 ¢	\$27,337,095
LOGAN	\$147,216	\$486,146	\$81,197	\$159,219 *	\$25,538	\$169,716	\$1,069,032	7.72 ¢	\$12,449,930
MANTUA	\$252,324	\$76,108	\$678,161	\$332,914 *	\$94,190	\$365,022	\$1,798,718	13.48 ¢	\$24,776,307
MONROE	\$447,739		\$917,264	\$1,122,590 *	\$213,434	\$604,756	\$3,305,783	12.22 ¢	\$3,460,164
NATIONAL PARK	\$47,900	\$28,319	\$43,304	\$79,610 *	\$17,636	\$90,494	\$307,262	19.42 ¢	\$110,000
NEWFIELD	\$17,371	\$10,200	\$8,661	\$50,654 *	\$8,006	\$52,324	\$147,216	11.26 ¢	
PAULSBORO	\$78,885	\$10,621	\$676,565	\$144,744 *	\$41,279	\$209,435	\$1,161,529	32.44 ¢	
PITMAN	\$131,579	\$536,728	\$289,604	\$195,405 *	\$54,276	\$243,221	\$1,450,814	25.45 ¢	
SOUTH HARRISON	\$93,927	\$11,800	\$27,065	\$381,992	\$16,308	\$68,231	\$599,323	15.63 ¢	\$23,770,436
SWEDESBORO	\$43,788	\$63,719	\$61,544	\$43,424 *	\$15,602	\$74,266	\$302,341	17.49 ¢	\$255,000
WASHINGTON	\$626,219		\$541,320	\$984,268 *	\$284,910	\$710,345	\$3,147,061	7.38 ¢	\$16,589,875
WENONAH	\$18,133	\$9,440	\$37,892	\$86,847 *	\$11,381	\$56,985	\$220,677	9.96 ¢	
WEST DEPTFORD	\$441,536	\$62,664	\$384,337	\$419,761 *	\$141,819	\$357,448	\$1,807,564	8.03 ¢	\$3,260,800
WESTVILLE	\$61,782	\$304,836	\$300,431	\$79,610 *	\$27,368	\$83,861	\$857,887	36.74 ¢	
WOODBURY	\$217,119	\$165,195	\$38,830	\$195,405 *	\$56,513	\$216,090	\$889,151	15.39 ¢	
WOODBURY HEIGHTS	\$47,854	\$17,700	\$67,653	\$101,321 *	\$16,180	\$74,934	\$325,642	12.95 ¢	\$10,000
WOOLWICH	\$153,891	\$423,018	\$59,545	\$267,779 *	\$39,355	\$185,067	\$1,128,654	9.81 ¢	\$15,628,534
TOTALS:	\$4,544,251	\$4,345,826	\$7,392,977	\$7,266,292	\$1,562,255	\$5,460,154	\$30,571,755	15.27 ¢	\$175,794,151

1. Municipal budgetary savings calculated using actual annual costs adjusted to 2018 dollars using CPI, Philadelphia Region or 2 percent cap.
 2. Other Services include: Health Code inspections, Animal Control services, Fire Code inspections, Shuttle Bus purchases.
- * Utilizes Deicer Storage Sheds

County to County Shared Services

Medical Examiner Services	
Camden County	\$1,181,970
Salem County	\$182,070

Mental Health Administrator	
Salem County	\$33,122
Health Officer	
Salem County	\$72,529

Human Services - Youth Shelter	
Salem County	\$75,438

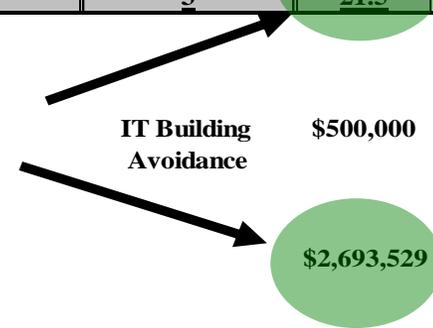
Dispatch Services	
Buena Borough	\$139,109
Buena Vista Township	\$72,052
Estell Manor	\$9,937
Folsom	\$9,937
Weymouth	\$9,937

Total Revenue to Gloucester County	\$1,786,101
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INTRA-COUNTY SHARED SERVICES ANALYSIS

	Library	GCUA	GCIA	GCIT / SSSD	RCGC	County	Totals
Public Safety	N/A	Shared with County	Shared with County	Shared with Sheriff	Shared with County	N/A	
<i>Dollars Saved</i>	N/A	N/A	N/A	N/A	\$100,000	N/A	\$100,000
<i># of Employees Eliminate (FT/PT)</i>	0	0	0	0	5	0	5
Buildings & Grounds/Re-Development	Shared with County	Shared with County	Shared with County	Shared with GCC	Shared with County/GCIT	N/A	
<i>Dollars Saved</i>	\$5,972	\$80,000	\$104,793	\$20,000	\$163,781	\$87,299	\$461,845
<i># of Employees Eliminate (FT/PT)</i>	1		1	1	1	0	4
Information Technology	N/A	Shared with County	Shared with County	Shared with County/GCC	Shared with County	N/A	
<i>Dollars Saved</i>	N/A	\$9,625	\$44,000	\$166,513	\$500,000	N/A	\$720,138
<i># of Employees Eliminate (FT/PT)</i>	0	0	0	1	0	1	2
Human Resources	Shared with County	Shared with County	Shared with County	Shared with GCC	Shared with RCGC	N/A	
<i>Dollars Saved</i>	N/A	N/A	N/A	N/A	\$197,100	N/A	\$197,100
<i># of Employees Eliminate (FT/PT)</i>	0	0	0	0	1	0	1
Purchasing / Finance	Shared with County	Share with County	N/A	Shared with GCC	Shared with GCIT/SSSD	1	
<i>Dollars Saved</i>	129,447	50,000	80,000	N/A	\$237,799	\$90,000	\$587,246
<i># of Employees Eliminate (FT/PT)</i>	2	0.5	1	1	2	1	7.5
Public Relations	Shared with GCIA	Shared with GCIA	N/A	Shared with GCIA	Shared with GCIA	Shared with GCIA	
<i>Dollars Saved</i>	N/A	N/A	N/A	N/A	\$127,200	N/A	\$127,200
<i># of Employees Eliminate (FT/PT)</i>	0	0	0	0	1	1	2
TOTAL DOLLARS SAVED	\$135,419	\$89,625	\$148,793	\$186,513	\$1,325,880	\$177,299	\$2,193,529
TOTAL EMPLOYEES ELIMINATED	3	0.5	2	3	10	3	21.5

Total Savings



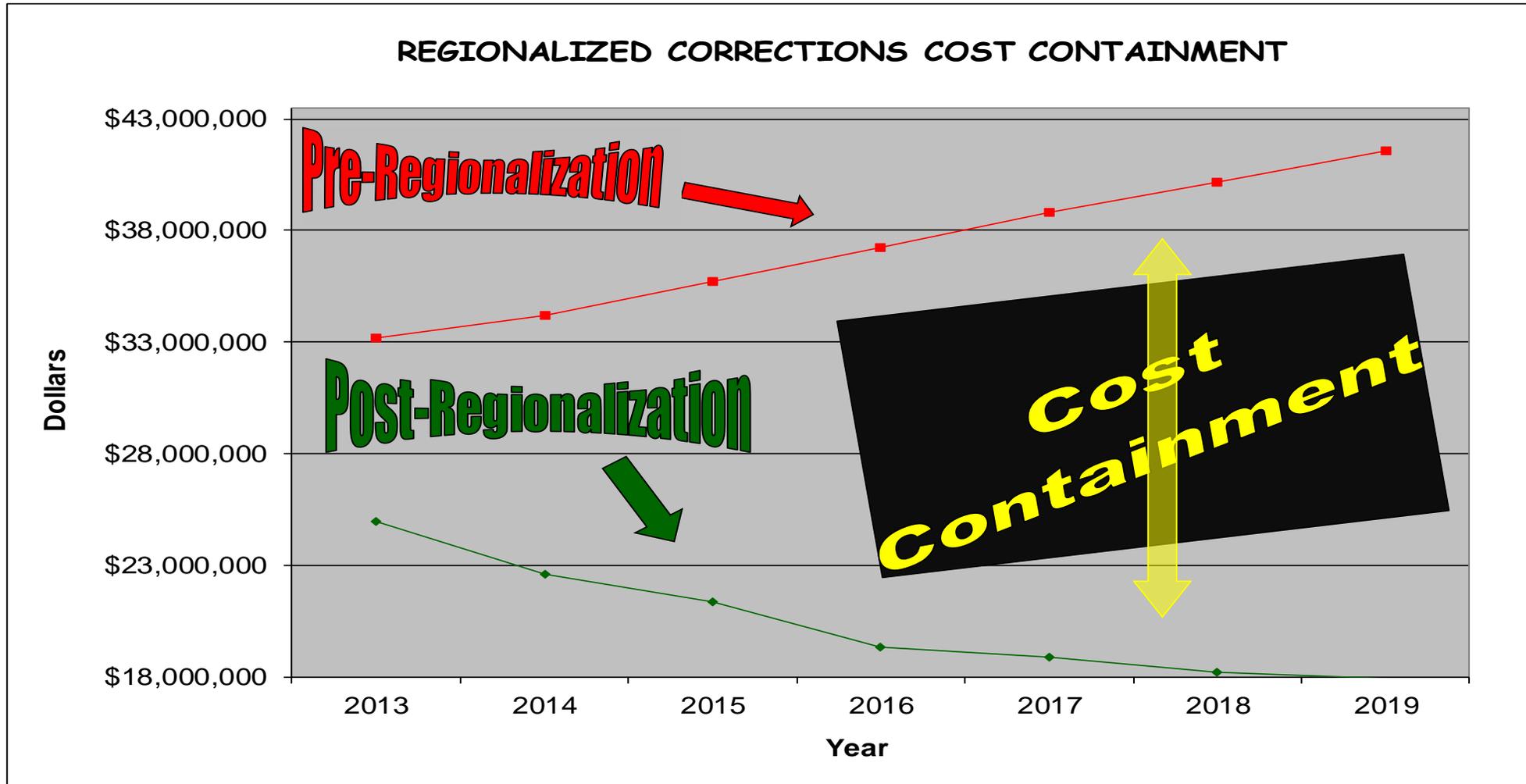
Shrinking the Size of Government

Attrition for 2018 / 2019 Budget

TITLE	DEPARTMENT	SALARY	LONGEVITY	MEDICAL	OTHER FRINGE	18 TOTAL	19 TOTAL	
Building Service Worker	Buildings & Grounds	\$43,212	\$1,481	\$0	\$10,237	\$0	\$54,930	1/1/19
Correction Officer	Corrections	\$84,142	\$0	\$11,618	\$28,869	\$72,700	\$72,700	6/1/18
Correction Officer	Corrections	\$84,142	\$0	\$406	\$28,869	\$28,354	\$113,417	10/1/18
LT. Corrections	Corrections	\$121,118	\$0	\$0	\$41,556	\$27,112	\$162,674	11/1/18
Work Release Administrator	Corrections	\$84,486	\$2,896	\$0	\$20,015	\$35,799	\$107,397	9/1/18
Ass't Supervisor Omnibus Operator	Human Services	\$55,086	\$0	\$0	\$13,050	\$28,390	\$68,136	8/1/18
Omnibus Operator	Human Services	\$50,732	\$1,739	\$24,442	\$12,018	\$66,699	\$88,931	4/1/18
Omnibus Operator	Human Services	\$48,712	\$1,002	\$12,250	\$11,540	\$42,877	\$73,504	6/1/18
Omnibus Operator	Human Services	\$50,732	\$1,043	\$11,548	\$12,018	\$31,392	\$75,341	8/1/18
Omnibus Operator	Human Services	\$50,732	\$1,739	\$0	\$12,018	\$10,748	\$64,489	11/1/18
Omnibus Operator	Human Services	\$50,732	\$1,739	\$0	\$12,018	\$0	\$64,489	1/1/19
Clerk 3	Land Preservation	\$55,086	\$1,888	\$0	\$13,050	\$0	\$70,024	1/1/19
Sr. Park Naturalist	Parks & Recreation	\$76,659	\$0	\$0	\$18,161	\$55,311	\$94,820	6/1/18
Accounting Assistant	Public Works (Eng)	\$43,275	\$0	\$0	\$10,252	\$53,527	\$53,527	1/1/18
Director	Purchasing	\$107,247	\$0	\$0	\$25,407	\$11,054	\$132,654	12/1/18
Clerk 1	Senior Services	\$37,831	\$0	\$11,407	\$8,962	\$58,200	\$58,200	1/1/18
Telephone Equipment Installer	Information Technology	\$47,116	\$0	\$0	\$11,162	\$58,278	\$58,278	1/1/18
2018 TOTALS	17	\$1,091,040	\$13,527	\$71,671	\$289,202	\$580,443	\$1,413,511	
2017 TOTALS	3	\$335,484	\$0	\$35,883	\$71,071	\$442,438		
2016 TOTALS	0	\$0	\$0	\$0	\$0	\$0		
2015 TOTALS	7	\$455,469	\$1,510	\$44,993	\$128,190	\$630,162		
2014 TOTALS	12	\$875,871	\$13,385	\$33,413	\$227,813	\$1,150,482		
2013 TOTALS	103	\$6,413,684	\$50,109	\$999,069	\$1,805,862	\$9,268,724		
2012 TOTALS	14	\$870,063	\$26,019	\$57,284	\$213,062	\$1,166,428		
2011 TOTALS	46	\$2,429,509	\$40,192	\$290,991	\$565,810	\$3,326,502		
2010 TOTALS	61	\$3,161,943	\$73,661	\$326,793	\$630,769	\$4,193,166		
2009 TOTALS	72	\$2,909,369	\$52,370	\$620,533	\$343,015	\$3,925,287		
2008 TOTALS	29	\$1,153,651	\$24,852	\$405,841	\$136,015	\$1,720,359		
11 YEAR TOTAL	364	\$19,696,082	\$295,625	\$2,886,471	\$4,410,809	\$27,288,987		

Department of Corrections Spending Trends

2013	2014	2015	2016	2017	2018	2019	
\$24,981,893	\$22,574,112	\$21,354,886	\$19,358,380	\$18,867,704	\$18,205,936	\$17,903,546	*Actual & Projected Post-Regionalization
\$33,187,993	\$34,179,233	\$35,708,008	\$37,213,981	\$38,805,774	\$40,163,976	\$41,569,715	*Projected Pre-Regionalization
\$8,206,100	\$11,605,121	\$14,353,122	\$17,855,600	\$19,938,070	\$21,958,040	\$23,666,169	*Projected Savings



REGIONALIZED CORRECTION SAVINGS DETAIL

Projected Net Savings, 2014 to 2019

<u>Estimated Savings</u>	2014	2015	2016	2017	2018	2019
	\$34,179,233	\$35,708,008	\$37,213,981	\$38,805,774	\$40,163,976	\$41,569,715
<i>Less: All Expenses required (Operating, Capital, Fringe, Staffing)</i>	\$22,574,112	\$21,354,886	\$19,358,380	\$18,867,704	\$18,205,936	\$17,903,546
NET SAVINGS	\$11,605,121	\$14,353,122	\$17,855,600	\$19,938,070	\$21,958,040	\$23,666,169

Financial Analysis, Individualized

<u>Estimated Savings - JUVENILE DETENTION SERVICES</u>	2014	2015	2016	2017	2018	2019
	\$3,117,331	\$3,226,438	\$3,339,363	\$3,456,241	\$3,577,209	\$3,666,640
<i>Less: All Expenses required (Operating, Capital, Fringe, Staffing)</i>	\$602,250	\$614,295	\$626,581	\$639,113	\$651,895	\$664,933
NET SAVINGS	\$2,515,081	\$2,612,143	\$2,712,782	\$2,817,128	\$2,925,315	\$3,001,707

<u>Estimated Savings - FEMALE INMATES</u>	2014	2015	2016	2017	2018	2019
	\$3,889,943	\$4,026,091	\$4,167,004	\$4,312,849	\$4,463,799	\$4,575,394
<i>Less: All Expenses required (Operating, Capital, Fringe, Staffing)</i>	\$2,007,500	\$2,047,650	\$2,088,603	\$2,130,375	\$2,172,983	\$2,216,442
NET SAVINGS	\$1,882,443	\$1,978,441	\$2,078,401	\$2,182,474	\$2,290,817	\$2,358,952

<u>Estimated Savings - MALE INMATES</u>	2014	2015	2016	2017	2018	2019
	\$27,171,959	\$28,455,479	\$29,707,613	\$31,036,683	\$32,448,717	\$33,706,933
<i>Less: All Expenses required (Operating, Capital, Fringe, Staffing)</i>	\$19,964,362	\$18,692,941	\$16,643,196	\$16,098,216	\$15,381,058	\$15,022,171
NET SAVINGS	\$7,207,597	\$9,762,538	\$13,064,417	\$14,938,467	\$17,067,659	\$18,684,762

Net Savings to date: \$84,645,980

Corrections	S&W	Current	Actual 2013	Actual 2014	Actual 2015	Actual 2016	Actual 2017	Actual 2018	Projected 2019
CWA Regular		\$2,091,964	\$1,083,900	\$540,373	\$559,456	\$802,000			
FOP Regular		\$9,457,606	\$7,066,490	\$4,638,969	\$4,570,929	\$4,208,000	\$4,998,851	\$4,996,290	\$5,071,574
Part Time Regular		\$215,000	\$160,646	\$0	\$0	\$4,500	\$14,850	\$15,210	\$15,600
Uniform Allowance		\$9,000	\$4,800	\$0	\$0	\$1,800	\$1,800	\$1,800	\$1,800
Part Time Uniform Allowanc		\$2,100	\$600	\$0	\$0	\$0	\$0	\$0	\$0
Overtime - CWA		\$27,000	\$9,044	\$0	\$500	\$8,760	\$0	\$0	\$0
Overtime - FOP		\$1,425,000	\$829,842	\$128,272	\$150,000	\$132,500	\$173,414	\$127,102	\$180,000
Part Time Overtime		\$1,500	\$498	\$0	\$0	\$0	\$0	\$0	\$0
Additional Regular - CWA		\$39,000	\$19,639	\$5,189	\$5,000	\$21,000	\$25,313	\$18,431	\$26,000
Part Time Additional Regular		\$6,500	\$3,528	\$0	\$0	\$0	\$0	\$0	\$0
Out of Title		\$30,000	\$2,809	\$1,426	\$1,200	\$4,800	\$5,101	\$6,623	\$5,000
Beeper Pay		\$300	\$275	\$300	\$300	\$600	\$600	\$600	\$600
CWA Shift Differential		\$5,700	\$2,340	\$0	\$0	\$0	\$0	\$0	\$0
PT CWA Shift Diff		\$2,100	\$1,036	\$0	\$0	\$0	\$0	\$0	\$0
FOP Shift / OT Diff		\$0	\$20,729	\$0	\$0	\$0	\$0	\$0	\$0
Upgrade		\$23,500	\$16,642	\$137	\$500	\$350	\$677	\$416	\$1,000
FOP Additional Regular		\$92,000	\$27,458	\$22,870	\$18,000	\$10,200	\$13,890	\$9,321	\$15,000
Sick Buy Back		\$26,000	\$5,348	\$0	\$0	\$0	\$0	\$0	\$0
New Hires / Fringe / Equip.		\$638,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Standby			\$6,027	\$20,083	\$20,000	\$20,600	\$8,358	\$0	\$0
Subtotal		\$14,092,270	\$9,261,651	\$5,357,619	\$5,325,885	\$5,215,110	\$5,242,854	\$5,175,793	\$5,316,574
OE									
Permit Fees		\$195	\$191	\$106	\$0	\$0	\$0	\$0	\$0
Legal Services		\$6,114	\$2,982	\$0	\$0	\$0	\$0	\$0	\$0
Medical Services		\$1,700,000	\$740,835	\$783,696	\$756,000	\$800,000	\$981,725	\$957,828	\$1,110,000
Printing		\$2,000	\$573	\$750	\$500	\$0	\$25	\$0	\$400
Trash Removal		\$500	\$0	\$730	\$400	\$289	\$199	\$0	\$500
Extermination		\$700	\$480	\$480	\$600	\$468	\$425	\$445	\$600
Other Outside Services		\$1,750,000	\$8,698,345	\$13,519,730	\$12,500,000	\$10,520,000	\$9,639,531	\$8,987,098	\$8,264,734
General Building Repair		\$1,200	\$880	\$0	\$0	\$0	\$0	\$0	\$0
Equip. Service & Maint Agree		\$4,100	\$4,287	\$4,345	\$7,658	\$7,854	\$5,419	\$3,518	\$4,000
Other Repairs		\$10,200	\$8,942	\$0	\$0	\$0	\$0	\$0	\$0
Computer Paper		\$5,000	\$2,249	\$0	\$0	\$0	\$0	\$0	\$0
Office Supplies		\$6,000	\$3,356	\$11,807	\$10,000	\$5,000	\$2,217	\$2,188	\$4,000
Reproductions Supplies		\$6,500	\$6,019	\$0	\$0	\$0	\$0	\$0	\$0
PO Box Rental		\$150	\$140	\$167	\$150	\$170	\$198	\$214	\$225
Food		\$400,000	\$162,956	\$25,390	\$26,000	\$24,500	\$22,033	\$16,219	\$20,078
Kitchen Supplies		\$7,000	\$1,285	\$0	\$0	\$0	\$0	\$0	\$0
Clothing		\$15,000	\$1,727	\$0	\$0	\$0	\$0	\$0	\$0
Uniform Purchase		\$3,000	\$7,845	\$924	\$1,000	\$150	\$725	\$256	\$800
Bedding		\$6,000	\$177	\$0	\$0	\$0	\$0	\$0	\$0
Medical & Dental Supplies		\$18,000	\$11,175	\$4,975	\$5,000	\$2,225	\$0	\$1,791	\$4,500
Police Supplies		\$35,775	\$4,493	\$3,981	\$4,000	\$2,698	\$1,937	\$6,304	\$5,000
Inmate Court		\$7,000	\$150	\$0	\$15,300	\$9,000	\$11,504	\$10,041	\$14,200
Plaques, Trophies & Awards		\$250	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Supplies		\$1,500	\$993	\$0	\$800	\$0	\$0	\$0	\$0
Bldg Maintenance Materials		\$1,300	\$648	\$0	\$0	\$0	\$0	\$0	\$0
Painting Supplies		\$1,600	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Janitorial Supplies		\$47,000	\$20,406	\$2,500	\$2,000	\$1,500	\$1,937	\$321	\$2,000
Weapons & Ammunition		\$16,000	\$15,974	\$4,797	\$11,000	\$11,393	\$11,504	\$11,206	\$11,300
Janitorial Equipment		\$500	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other/Data Equipment		\$250	\$0	\$7,486	\$0	\$644	\$0	\$0	\$0
Reproduction Machine Renta		\$7,000	\$6,307	\$5,680	\$3,500	\$4,478	\$5,174	\$5,139	\$5,400
Books & Subscriptions		\$660	\$492	\$321	\$395	\$171	\$307	\$342	\$350
Meet, Memb, & Dues		\$1,200	\$1,250	\$1,515	\$1,565	\$1,525	\$1,780	\$1,125	\$1,500
Education, Training & Conf.		\$23,250	\$4,285	\$2,980	\$3,000	\$3,433	\$3,019	\$1,290	\$5,100
Travel Expense		\$700	\$293	\$4,996	\$7,579	\$4,700	\$2,859	\$3,434	\$6,000
Contingent		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Subtotal		\$4,085,644	\$9,709,735	\$14,387,356	\$13,356,447	\$11,400,198	\$10,692,518	\$10,008,759	\$9,460,687

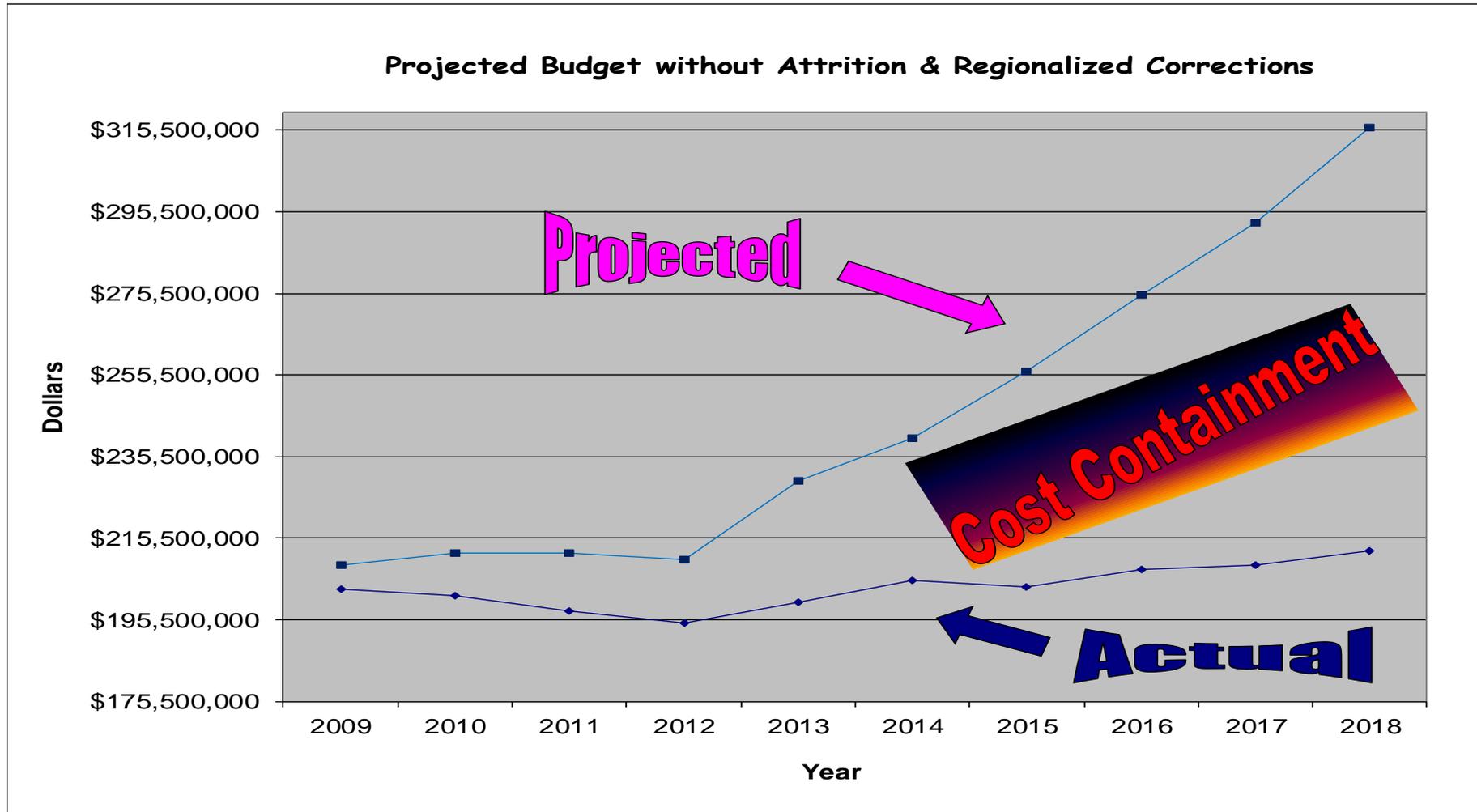
Corrections Net Savings

Fringe									
Pension	\$2,612,151	\$1,898,021	\$1,137,569	\$1,178,337	\$1,180,123	\$1,333,194	\$1,332,511	\$1,352,589	
Group	\$4,632,129	\$1,877,242	\$734,114	\$742,358	\$762,887	\$823,918	\$889,831	\$961,018	
FICA	\$1,078,059	\$715,522	\$409,858	\$407,430	\$398,956	\$401,078	\$395,948	\$406,718	
Subtotal	\$8,322,339	\$4,490,785	\$2,281,541	\$2,328,125	\$2,341,966	\$2,558,190	\$2,618,290	\$2,720,325	
Indirect Costs									
Unemployment/NJES	\$131,892	\$161,262	\$75,000	\$20,000	\$0	\$0	\$0	\$0	
Gas	\$13,288	\$23,144	\$58,710	\$60,000	\$61,200	\$62,424	\$63,672	\$64,946	
Legal	\$75,000	\$37,500	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	
Workmen's Comp	\$400,000	\$150,000	\$115,000	\$0	\$1,200	\$18,610	\$20,000	\$20,000	
Insurance	\$488,000	\$294,000	\$125,000	\$82,449	\$76,000	\$76,000	\$76,000	\$76,000	
IT Support	\$130,000	\$70,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	
Radio maint	\$10,000	\$5,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	
B&G General Maintenance	\$505,000	\$78,750	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	
Utilities 7 Bldg costs	\$359,000	\$309,000	\$139,000	\$141,780	\$144,616	\$147,508	\$150,458	\$153,467	
Subtotal	\$2,112,180	\$1,128,656	\$532,710	\$324,229	\$303,016	\$324,542	\$330,131	\$334,413	
Capital									
Building	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Equipment	\$110,000	\$25,272	\$0	\$17,000	\$32,700	\$9,200	\$19,763	\$2,347	
Vehicles	\$35,000	\$185,511	\$0	\$0	\$17,400	\$35,000	\$50,000	\$66,000	
IT Equipment	\$45,000	\$180,283	\$14,886	\$3,200	\$47,991	\$5,400	\$3,200	\$3,200	
Subtotal	\$290,000	\$391,066	\$14,886	\$20,200	\$98,091	\$49,600	\$72,963	\$71,547	
Total Costs	\$28,902,433	\$24,981,893	\$22,574,112	\$21,354,886	\$19,358,380	\$18,867,704	\$18,205,936	\$17,903,546	
Net Costs w/out Regionalization		\$28,902,433	\$29,781,709	\$31,117,424	\$32,422,797	\$33,806,171	\$35,273,594	\$36,588,308	
Net Savings		\$3,920,540	\$7,207,597	\$9,762,538	\$13,064,417	\$14,938,467	\$17,067,659	\$18,684,762	

RETROSPECTIVE LOOK BACK

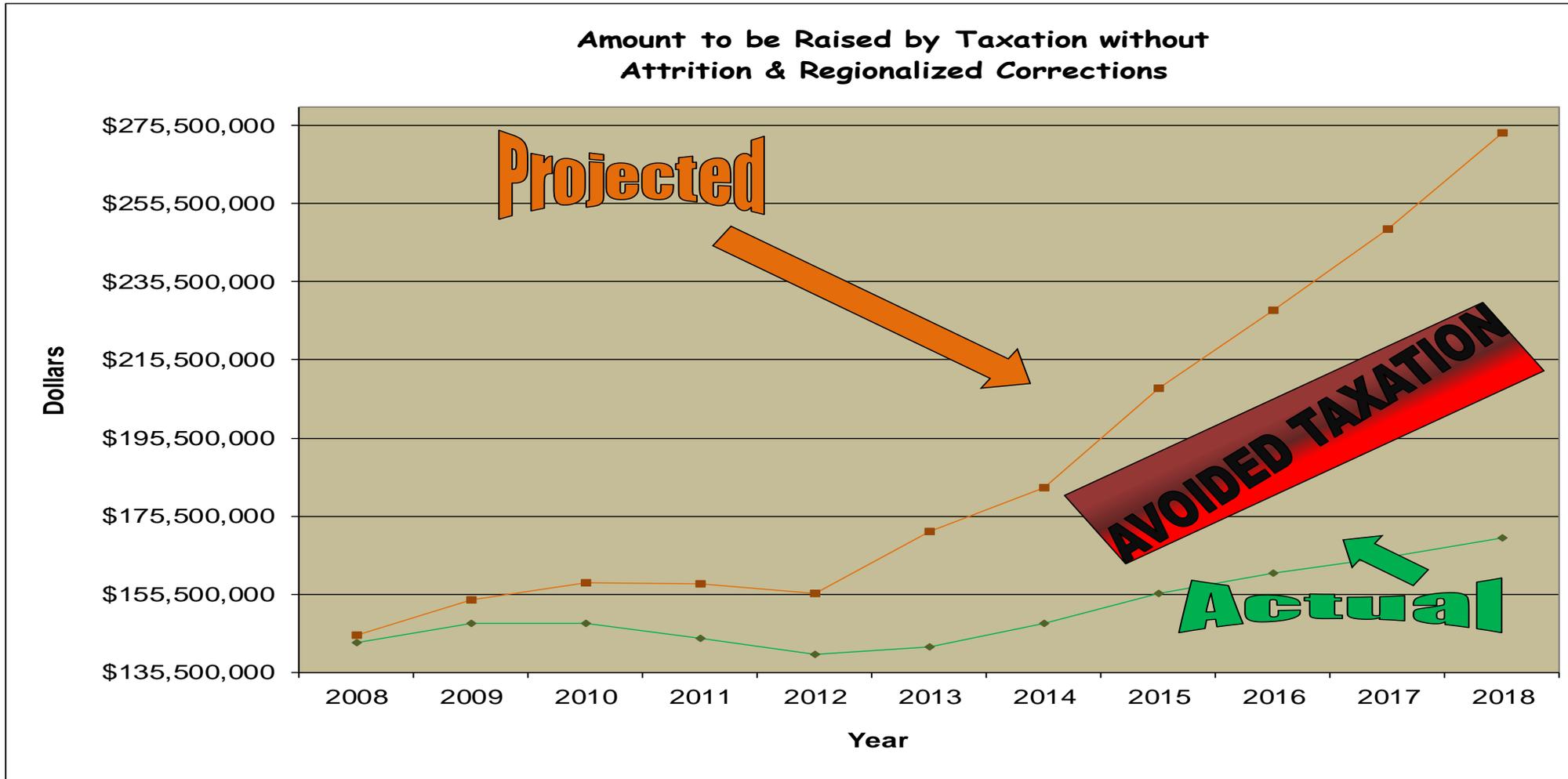
Projected Budget without Attrition & Regionalized Corrections

2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	
\$190,824,000	\$203,092,000	\$201,505,000	\$197,630,000	\$194,593,000	\$199,819,000	\$205,145,000	\$203,698,000	\$207,927,000	\$208,799,000	\$212,484,000	*Actual
\$192,613,174	\$209,035,039	\$211,907,716	\$211,753,070	\$210,341,182	\$229,506,954	\$240,078,029	\$256,244,975	\$275,114,801	\$292,940,902	\$316,217,818	*Projected
\$1,789,174	\$5,943,039	\$10,402,716	\$14,123,070	\$15,748,182	\$29,687,954	\$34,933,029	\$52,546,975	\$67,187,801	\$84,141,902	\$103,733,818	*Savings



Comparison of Amount to be Raised by Taxation (without Attrition and Regionalized Corrections)

2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	
\$143,200,000	\$148,100,000	\$148,000,000	\$144,100,000	\$140,000,000	\$141,970,000	\$147,900,000	\$155,800,000	\$161,000,000	\$164,887,000	\$170,000,000	*(Actual)
\$144,989,174	\$154,043,039	\$158,402,716	\$158,223,070	\$155,748,182	\$171,657,954	\$182,833,029	\$208,346,975	\$228,187,801	\$249,028,902	\$273,733,818	*(Projected)

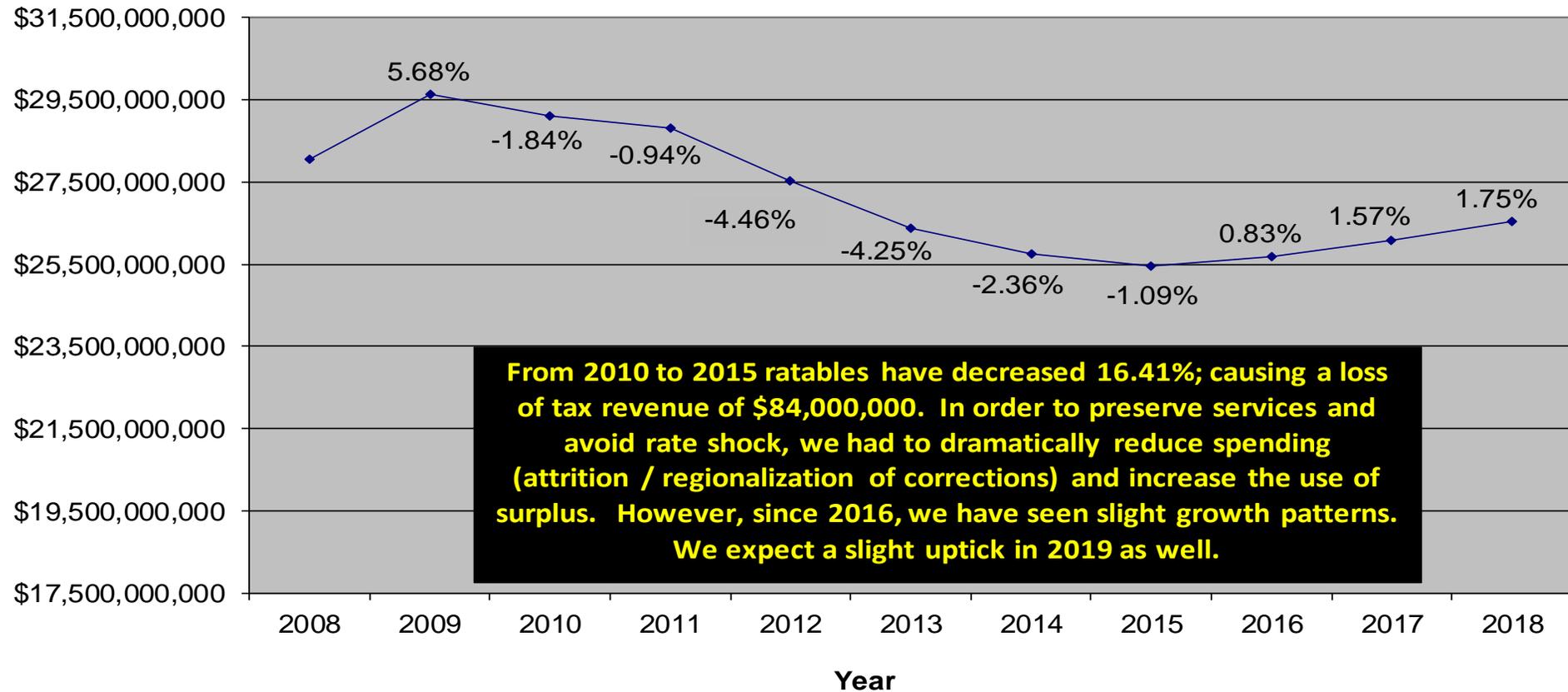


**RATABLE TRENDS,
TAX RATE ANALYSIS,
EQUALIZED VALUE &
NEW CONSTRUCTION TRENDS**

Total Ratable Growth Trend

2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
\$28,052,514,000	\$29,645,617,000	\$29,099,745,000	\$28,825,777,900	\$27,539,059,608	\$26,367,768,361	\$25,746,396,666	\$25,466,430,286	\$25,677,598,255	\$26,081,261,902	\$26,537,050,714
Percentage	5.68%	-1.84%	-0.94%	-4.46%	-4.25%	-2.36%	-1.09%	0.83%	1.57%	1.75%

Total Ratable Growth / Decline Trend



2019
ANALYSIS OF TAX RATES

	<u>TAX RATE</u> <u>IN CENTS</u>
1992	62.33
1993	61.64
1994	61.60
1995	58.37
1996	56.02
1997	57.10
1998	58.90
1999	60.85
2000	60.86
2001	60.39
2002	60.39
2003	60.31
2004	60.28
2005	60.17
2006	55.07
2007	51.09
2008	51.04
2009	51.04
2010	51.04
2011	50.11
2012	51.07
2013	56.35
2014	57.69
2015	61.52
2016	63.11
2017	63.49
2018	64.25

2019 BUDGET WORKSESSION
ANALYSIS OF EQUALIZED COUNTY TAX RATABLES

	EQUALIZED VALUE \$	CHANGE IN VALUE	%
1992	10,257,379,000		
1993	10,600,017,000	342,638,000	3.34%
1994	10,825,552,000	225,535,000	2.13%
1995	11,126,356,000	300,804,000	2.78%
1996	11,564,665,000	438,309,000	3.94%
1997	11,704,022,000	139,357,000	1.21%
1998	12,236,222,000	532,200,000	4.55%
1999	12,390,404,000	154,182,000	1.26%
2000	12,646,439,000	256,035,000	2.07%
2001	13,250,710,000	604,271,000	4.78%
2002	14,001,687,000	750,977,000	5.67%
2003	15,014,800,000	1,013,113,000	7.24%
2004	16,781,792,000	1,766,992,000	11.77%
2005	18,793,650,000	2,011,858,000	11.99%
2006	22,141,015,000	3,347,365,000	17.81%
2007	25,741,037,000	3,600,022,000	16.26%
2008	28,052,514,000	2,311,477,000	8.98%
2009	29,645,617,000	1,593,103,000	5.68%
2010	29,099,745,000	(545,872,000)	-1.84%
2011	28,825,777,900	(273,967,100)	-0.94%
2012	27,539,059,000	(1,286,718,900)	-4.46%
2013	26,367,768,000	(1,171,291,000)	-4.25%
2014	25,746,397,000	(621,371,000)	-2.36%
2015	25,466,430,286	(279,966,714)	-1.09%
2016	25,677,625,407	211,195,121	0.83%
2017	26,081,261,902	403,636,495	1.57%
2018	26,544,858,334	463,596,432	1.78%

2019 BUDGET WORKSESSION
STATE CERTIFICATION OF EQUALIZED VALUES
October 2017 vs October 2018

COUNTY	(IN MILLIONS)		% CHANGE	RANK
	2017	218		
HUDSON	77,717	87,778	12.95%	1
ESSEX	88,798	94,574	6.50%	2
MIDDLESEX	105,377	111,843	6.14%	3
PASSAIC	47,773	50,055	4.78%	4
MONMOUTH	121,631	127,101	4.50%	5
CAPE MAY	49,620	51,638	4.07%	6
UNION	69,476	72,040	3.69%	7
OCEAN	98,983	102,334	3.39%	8
GLOUCESTER	26,274	26,899	2.38%	9
SOMERSET	60,790	62,228	2.37%	10
SUSSEX	16,941	17,308	2.17%	11
BERGEN	176,231	179,918	2.09%	12
MERCER	44,443	45,323	1.98%	13
CAMDEN	37,744	38,455	1.88%	14
ATLANTIC	31,089	31,519	1.38%	15
BURLINGTON	47,030	47,660	1.34%	16
MORRIS	94,155	95,387	1.31%	17
WARREN	10,832	10,925	0.86%	18
HUNTERDON	21,465	21,635	0.79%	19
CUMBERLAND	8,759	8,725	-0.39%	20
SALEM	4,987	4,961	-0.52%	21
	<u>\$1,240,115</u>	<u>\$1,288,306</u>	3.89%	

2019 BUDGET WORKSESSION ANALYSIS OF NEW CONSTRUCTION

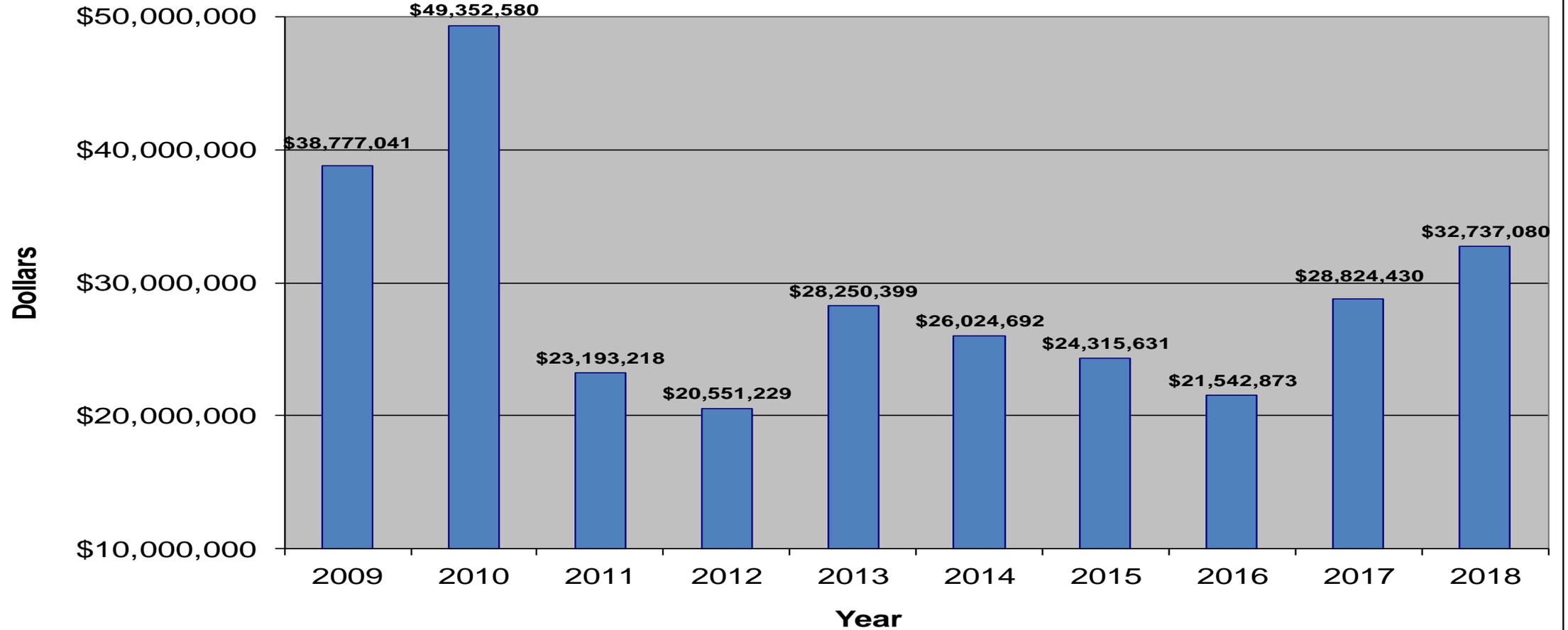
	<u>New Construction (M)</u>	<u>Change</u>	<u>%</u>
2004	398.10		
2005	550.10	152	38.18%
2006	544.60	(6)	-1.00%
2007	435.60	(109)	-20.01%
2008	481.40	46	10.51%
2009	281.90	(200)	-41.44%
2010	287.40	6	1.95%
2011	168.40	(119)	-41.41%
2012	140.00	(28)	-16.86%
2013	115.50	(25)	-17.50%
2014	157.10	42	36.02%
2015	161.55	4	2.83%
2016	142.27	(19)	-11.93%
2017	235.49	93	65.52%
2018	168.08	(67)	-28.63%

GRANTS & REVENUE ANALYSIS

Grants - County, Trust and Capital

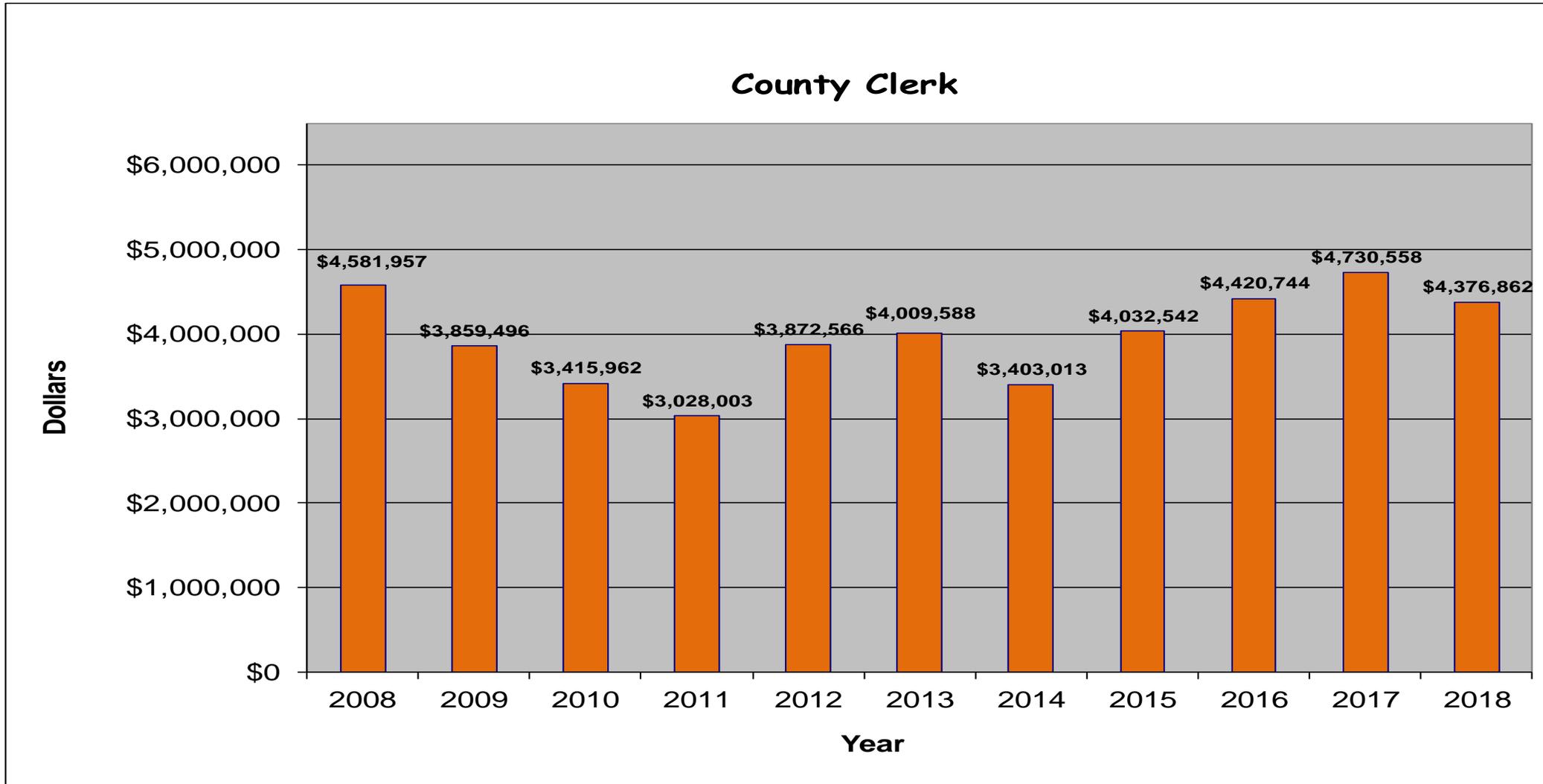
2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
\$38,777,041	\$49,352,580	\$23,193,218	\$20,551,229	\$28,250,399	\$26,024,692	\$24,315,631	\$21,542,873	\$28,824,430	\$32,737,080

Grants



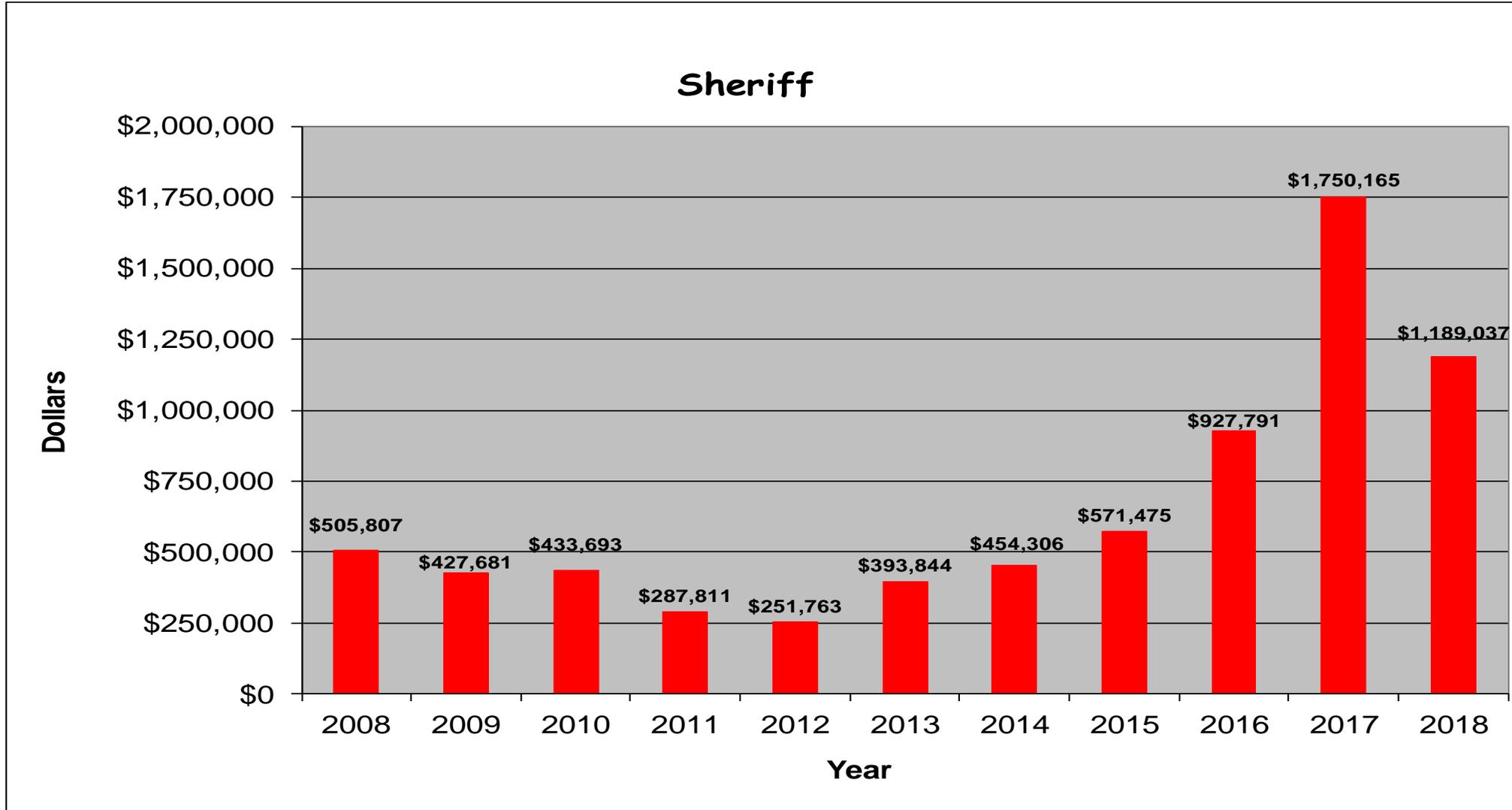
Revenue - County Clerk

2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
\$4,581,957	\$3,859,496	\$3,415,962	\$3,028,003	\$3,872,566	\$4,009,588	\$3,403,013	\$4,032,542	\$4,420,744	\$4,730,558	\$4,376,862



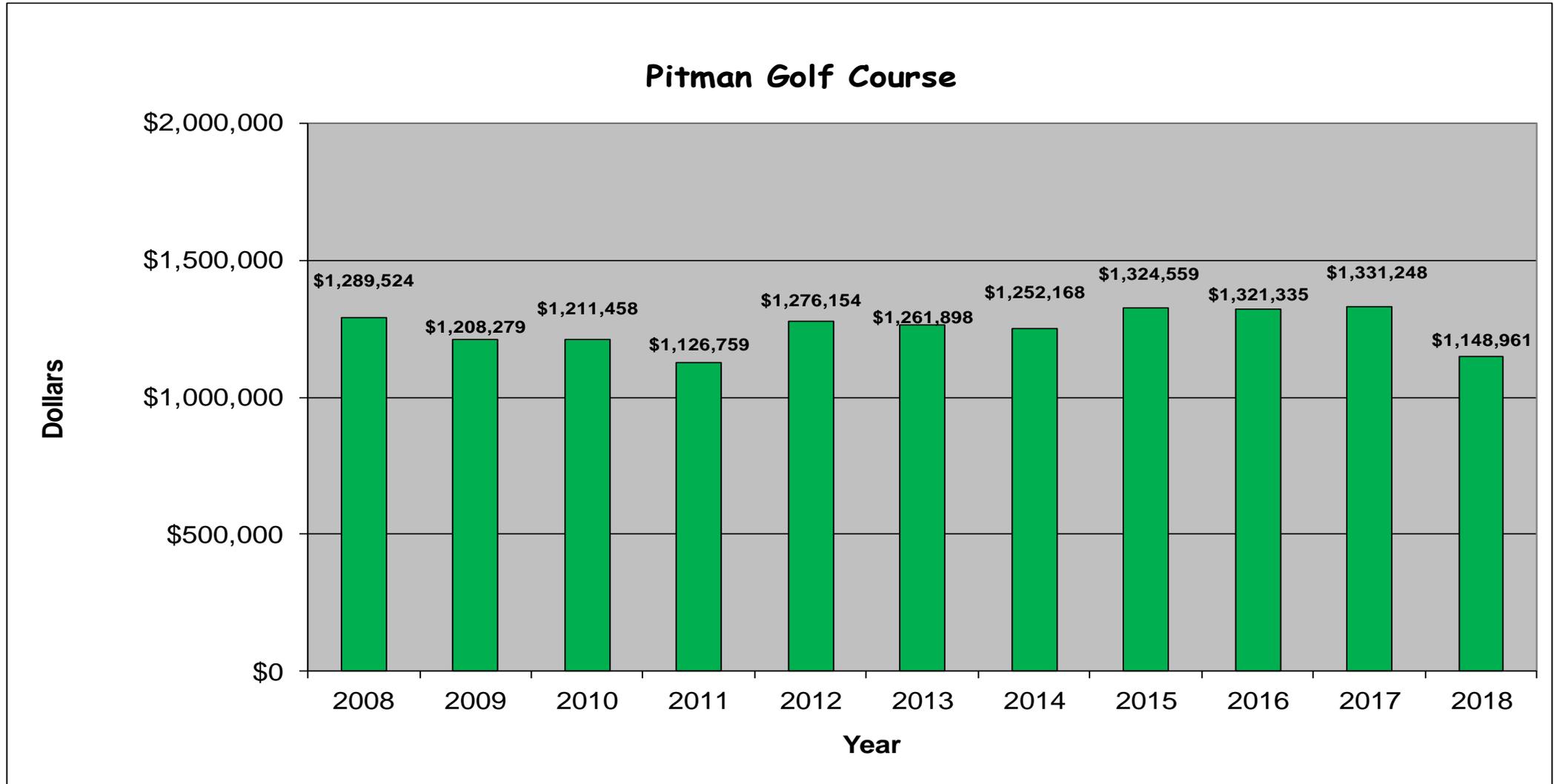
Revenue - Sheriff

2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
\$505,807	\$427,681	\$433,693	\$287,811	\$251,763	\$393,844	\$454,306	\$571,475	\$927,791	\$1,750,165	\$1,189,037



Revenue - Golf

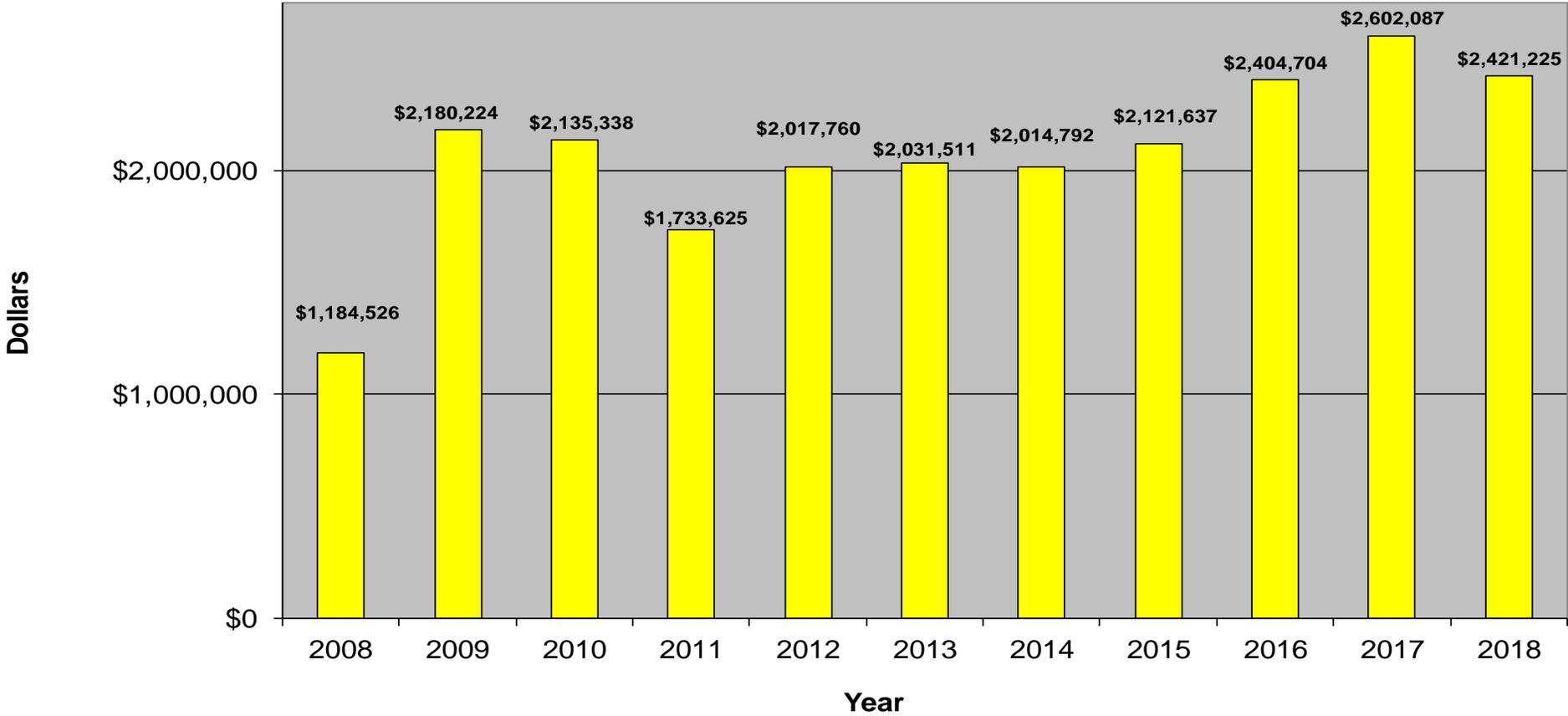
2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
\$1,289,524	\$1,208,279	\$1,211,458	\$1,126,759	\$1,276,154	\$1,261,898	\$1,252,168	\$1,324,559	\$1,321,335	\$1,331,248	\$1,148,961



Revenue - Title IV - D

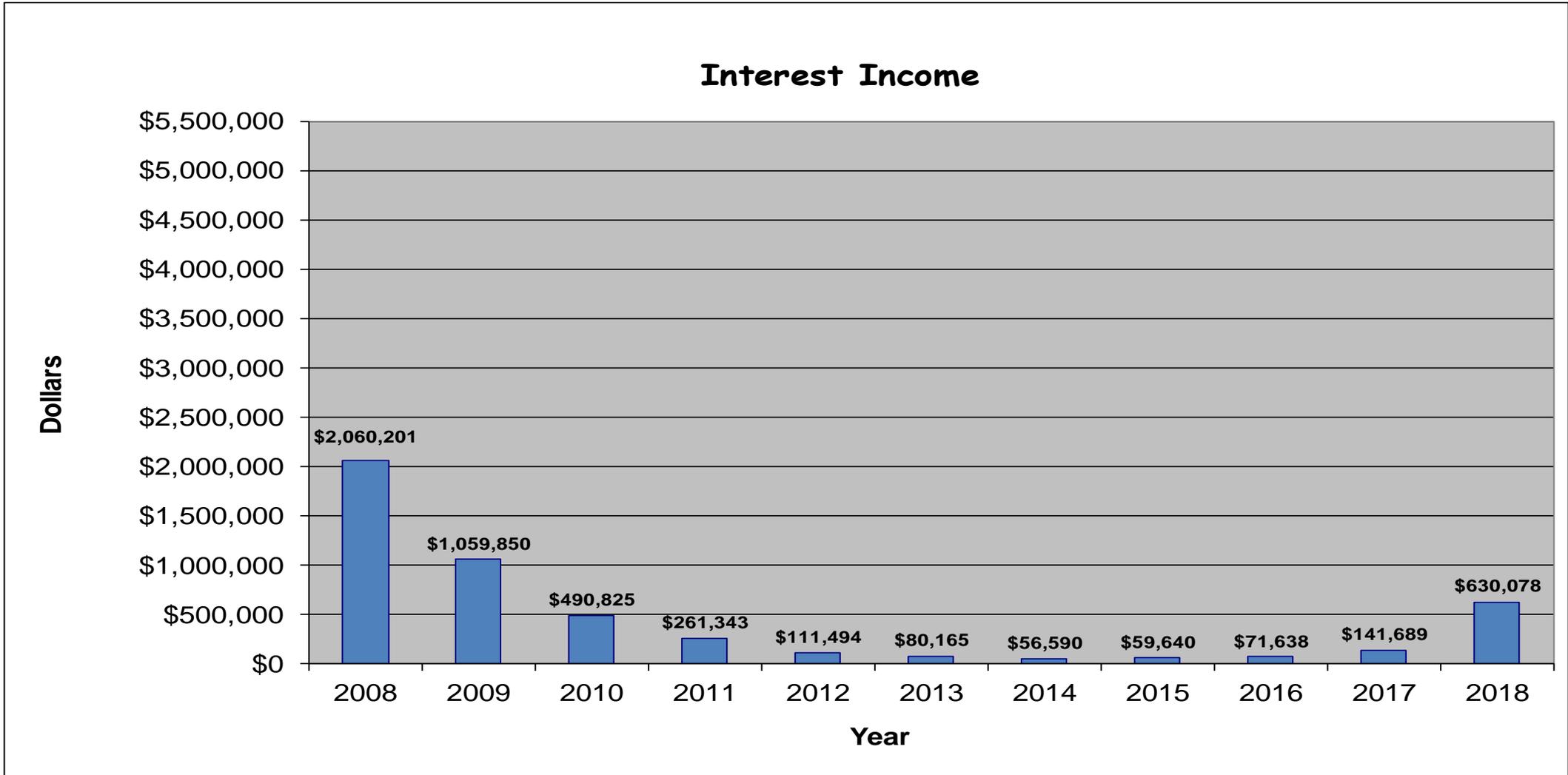
2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
\$1,184,526	\$2,180,224	\$2,135,338	\$1,733,625	\$2,017,760	\$2,031,511	\$2,014,792	\$2,121,637	\$2,404,704	\$2,602,087	\$2,421,225

Title IV - D Income



Revenue - Interest Income

2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
\$2,060,201	\$1,059,850	\$490,825	\$261,343	\$111,494	\$80,165	\$56,590	\$59,640	\$71,638	\$141,689	\$630,078



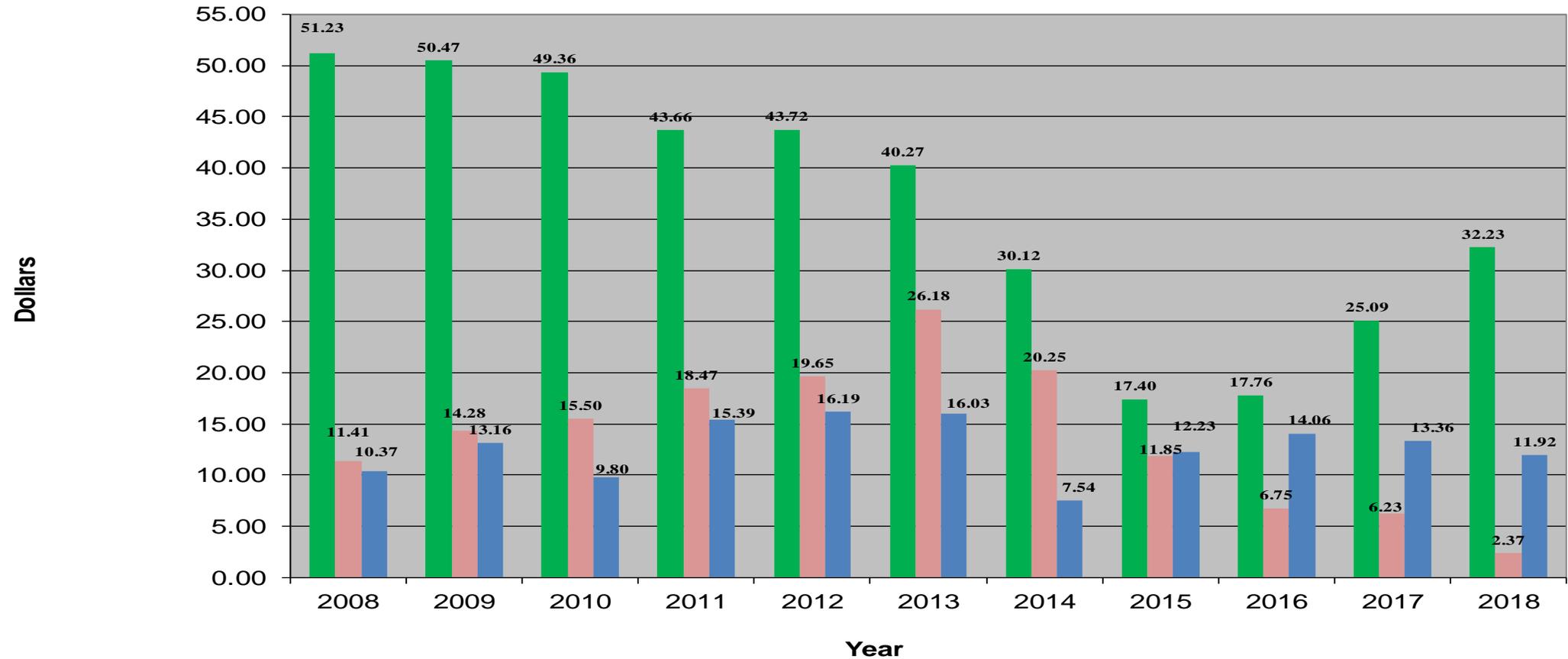
SURPLUS TRENDS & PROJECTIONS

Surplus Trends

2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	
51.23	50.47	49.36	43.66	43.72	40.27	30.12	17.40	17.76	25.09	32.23	Available
11.41	14.28	15.50	18.47	19.65	26.18	20.25	11.85	6.75	6.23	2.37	Used
10.37	13.16	9.80	15.39	16.19	16.03	7.54	12.23	14.06	13.36	11.92	Returned

Surplus Trends

'15, '16, '17, & '18 Returned more than used, 1st time since 2007!



2019 BUDGET WORKSESSION

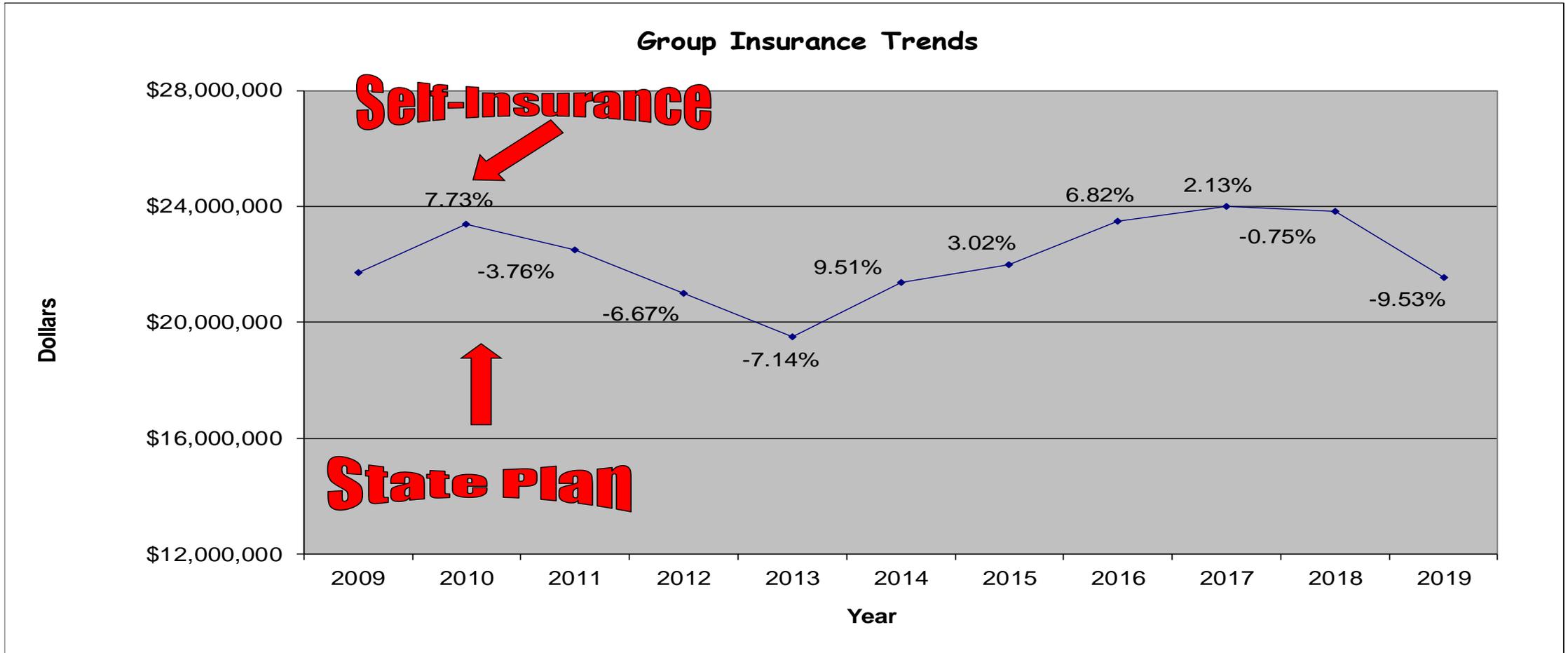
2017 - 2019 REVENUES

REVENUES	2017 BUDGET	2017 ACTUAL	2018 BUDGET	2018 ACTUAL	2019 BUDGET
Surplus	\$6,213,072	\$6,213,072	\$2,685,000	\$2,685,000	\$2,376,225
Miscellaneous Revenues:					
County Clerk	\$4,420,700	\$4,730,558	\$4,730,500	\$4,376,862	\$4,376,854
Surrogate	\$257,500	\$273,092	\$273,000	\$286,724	\$286,700
Sheriff	\$836,536	\$1,750,765	\$1,500,000	\$1,189,037	\$1,189,000
Interest	\$72,500	\$141,689	\$128,434	\$630,078	\$630,000
Title IV-D	\$2,495,000	\$2,602,087	\$2,602,000	\$2,421,225	\$2,421,225
Capital Surplus Type 1	\$2,861,698	\$2,861,698	\$2,850,000	\$2,850,000	\$2,850,000
Motor Vehicle Fines	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,000,000
Weights & Measures	\$40,000	\$40,000	\$40,000	\$40,000	\$50,000
County Golf Course	\$1,321,325	\$1,331,248	\$1,331,200	\$1,148,961	\$1,148,950
Open Space Trust Fund	\$1,963,343	\$1,963,343	\$1,769,828	\$1,769,828	\$1,945,371
Interlocal Serv. Agreement-Medical Ex	\$1,232,500	\$1,234,526	\$1,234,500	\$1,195,803	\$1,195,803
Soil Safe	\$235,800	\$172,184	\$172,184	\$225,877	\$225,000
EMS	\$4,689,650	\$4,989,358	\$4,989,350	\$5,246,049	\$5,245,000
Added & Omitted Taxes	\$960,185	\$900,897	\$1,095,279	\$1,095,279	\$1,040,599
Vacant Property Registry	\$424,500	\$609,800	\$500,000	\$483,600	\$460,000
Reimbursement - Library - Pension	\$301,700	\$301,700	\$326,169	\$326,169	\$330,245
Dividend - GCIC	\$490,610	\$490,610	\$631,378	\$631,378	\$635,543
GCIA - 5% - NEW IN 2019					\$1,393,823
State and Federal Aid:					
State Aid Election Reimb	\$220,000	\$223,750	\$220,000	\$221,959	\$220,000
State Aid - Debt Service Chap 12	\$1,333,680	\$1,333,680	\$1,454,534	\$1,454,033	\$1,441,452
Social Services					
Administration	\$11,587,090	\$10,937,348	\$11,988,093	\$11,371,325	\$11,734,766
SSI	\$454,610	\$361,902	\$462,394	\$395,359	\$480,967
Subtotal	\$43,911,999	\$44,963,306	\$42,483,843	\$41,544,546	\$42,677,523
Amount Raised by Taxation incl Appeals	\$164,887,378	\$164,887,378	\$170,000,000	\$170,000,000	\$174,000,000
Subtotal	\$208,799,377	\$209,850,684	\$212,483,843	\$211,544,546	\$216,677,523
State and Federal Grants	\$4,520,293	\$20,733,830	\$4,852,882	\$32,737,080	\$4,444,146
TOTAL REVENUE	\$213,319,670	\$230,584,514	\$217,336,725	\$244,281,626	\$221,121,669

OPERATING SECTION

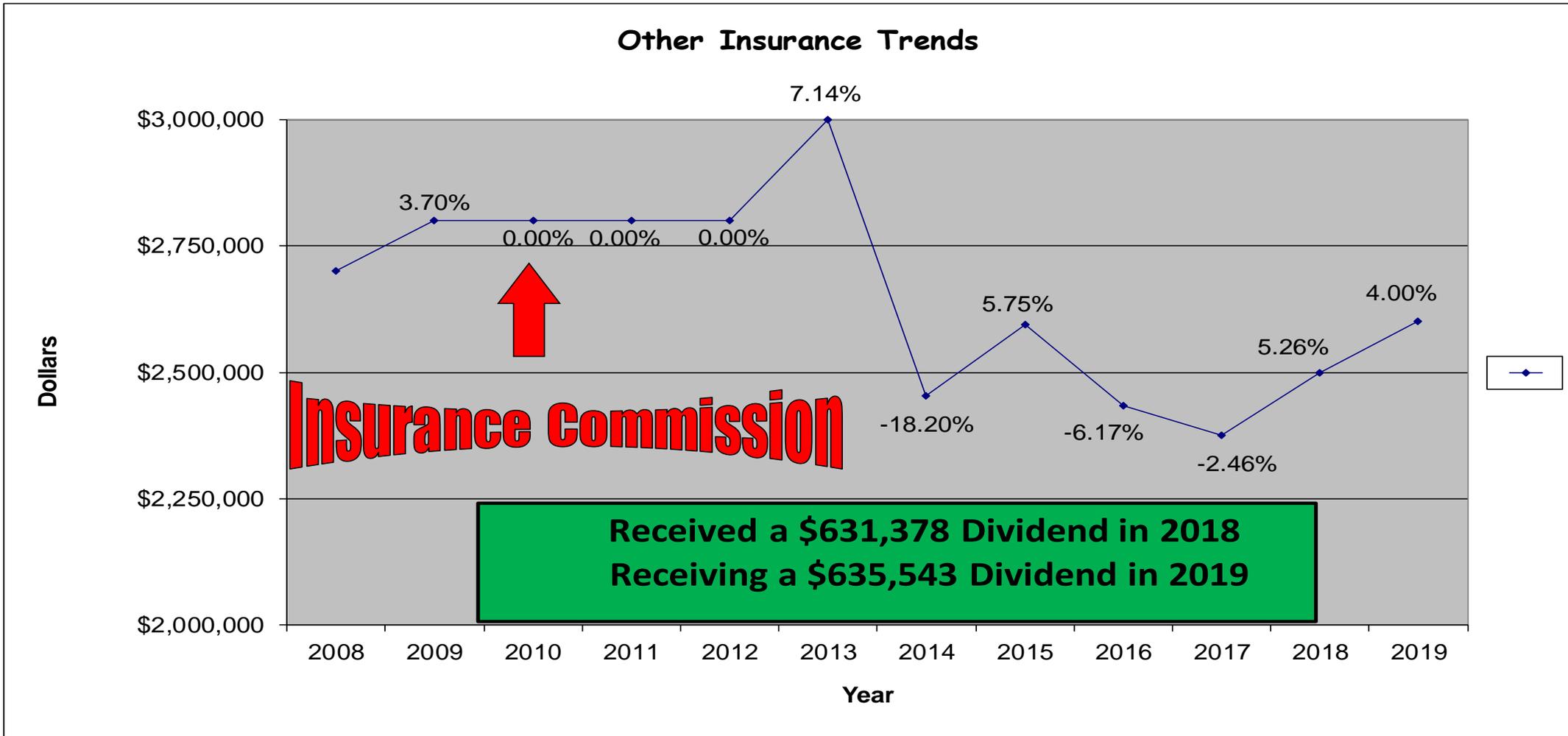
Group Insurance Trends

2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
\$21,701,000	\$23,379,500	\$22,500,000	\$21,000,000	\$19,500,000	\$21,355,000	\$22,000,000	\$23,500,000	\$24,000,000	\$23,820,000	\$21,551,000
Percentages	7.73%	-3.76%	-6.67%	-7.14%	9.51%	3.02%	6.82%	2.13%	-0.75%	-9.53%



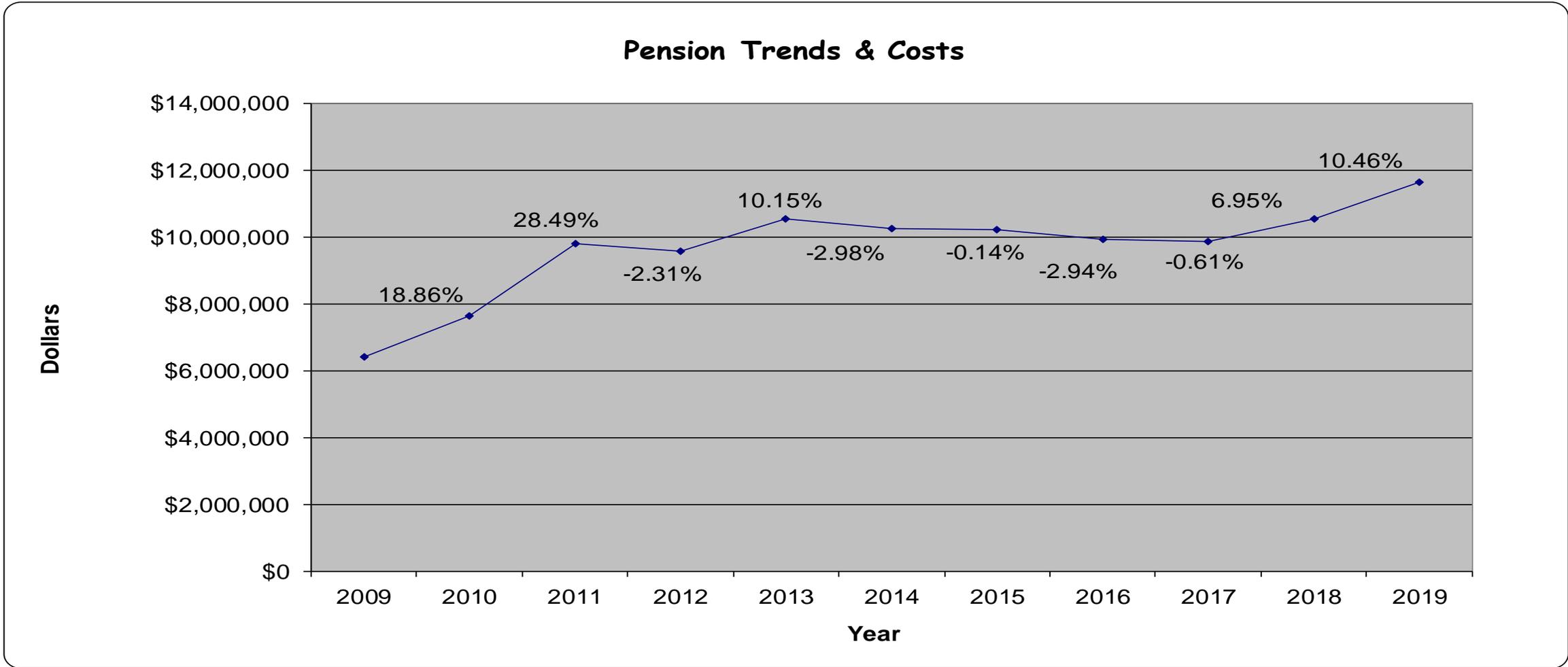
Other Insurance Trends

2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
\$2,700,000	\$2,800,000	\$2,800,000	\$2,800,000	\$2,800,000	\$3,000,000	\$2,454,000	\$2,595,000	\$2,435,000	\$2,375,000	\$2,500,000	\$2,600,000
Percentage	3.70%	0.00%	0.00%	0.00%	7.14%	-18.20%	5.75%	-6.17%	-2.46%	5.26%	4.00%



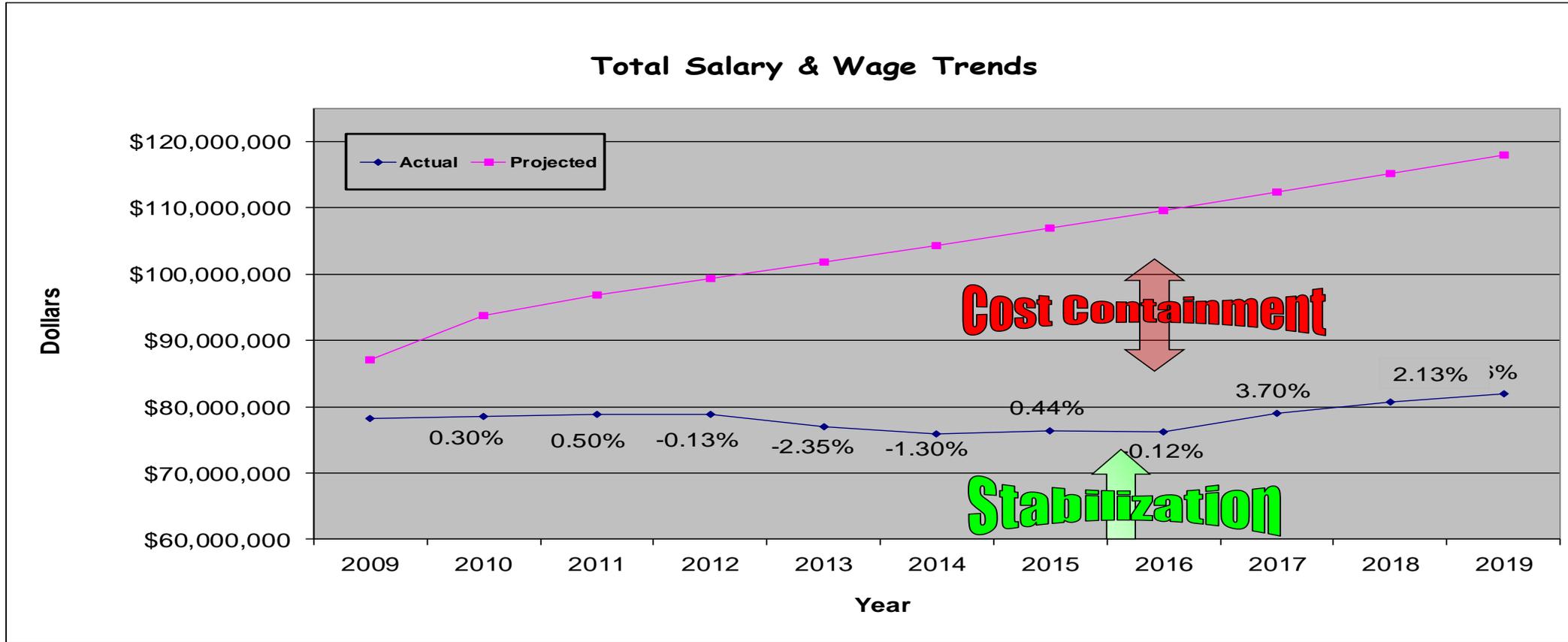
Pension Trends & Costs

2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
\$6,417,445	\$7,627,577	\$9,800,935	\$9,574,074	\$10,546,198	\$10,231,995	\$10,217,225	\$9,916,457	\$9,856,293	\$10,541,663	\$11,643,877
Percentages	18.86%	28.49%	-2.31%	10.15%	-2.98%	-0.14%	-2.94%	-0.61%	6.95%	10.46%



Total Salary & Wage Trends

	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Actual	\$78,285,000	\$78,516,000	\$78,911,000	\$78,811,000	\$76,961,000	\$75,960,300	\$76,294,000	\$76,200,891	\$79,021,213	\$80,705,000	\$81,880,750
Projected	\$87,005,712	\$93,774,361	\$96,870,116	\$99,291,869	\$101,774,166	\$104,318,520	\$106,926,483	\$109,599,645	\$112,339,636	\$115,148,127	\$118,026,830
Percentage		0.30%	0.50%	-0.13%	-2.35%	-1.30%	0.44%	-0.12%	3.70%	2.13%	1.46%



NOTE: 2007 Social Services joined County Budget, 2008 EMS started, 2009 More EMS, 2010, 2011 & 2012 Tax Assessing which would increase overall salary and wages; however by attritioning 344 positions and shared service initiatives contained these costs from growing at an average rate of 4.5% in '08 & '09; 4% in '10; and 2.5% in '11, '12, '13, '14, '15, '16 & '17. Also, significant retirements and jail regionalization occurred. However, we have concluded a major attrition program and are beginning to add more towns to EMS, budget for more positions due to bail reform.

**SALARIES AND WAGES
RECOMMENDED
2019**

DEPARTMENT	2019 S&W RECOMMENDED	2018 S&W BUDGET	2018-19 S&W BUDGET INC/(DECREASE)
100 Admin	\$ 1,295,217	\$ 1,259,347	\$ 35,870
110 Freeholders	\$ 580,760	\$ 568,997	\$ 11,763
120 Cty Clerk	\$ 1,694,161	\$ 1,714,138	\$ (19,977)
121 Supt Elections	\$ 795,870	\$ 786,166	\$ 9,704
130 Finance Office	\$ 1,152,758	\$ 1,142,853	\$ 9,905
140 Info Tech	\$ 1,236,903	\$ 1,204,566	\$ 32,337
150 Bd of Tax	\$ 67,571	\$ 66,469	\$ 1,102
151 Cty Assessor	\$ 1,518,509	\$ 1,420,868	\$ 97,641
155 Legal	\$ 1,097,337	\$ 1,259,807	\$ (162,470)
160 Surrogate	\$ 632,084	\$ 617,904	\$ 14,180
165 Engineering	\$ 1,182,357	\$ 1,174,647	\$ 7,710
170 Ec Develop	\$ 15,000	\$ 10,000	\$ 5,000
180 Planning	\$ 264,676	\$ 248,900	\$ 15,776
185 Const Bd	\$ 51,377	\$ 51,377	\$ -
201 Cons Protect	\$ 357,275	\$ 356,122	\$ 1,153
250-001Emrg Resp	\$ 10,755,986	\$ 10,392,128	\$ 363,858
250-002 EMS	\$ 9,594,832	\$ 9,378,731	\$ 216,101
254 Med Exam	\$ 1,052,758	\$ 1,010,728	\$ 42,030
270 Sheriff	\$ 9,343,745	\$ 9,122,534	\$ 221,211
275 Prosecutor	\$ 9,256,523	\$ 8,667,025	\$ 589,498
280 Corrections	\$ 5,336,374	\$ 5,359,894	\$ (23,520)
290 Highway	\$ 2,810,986	\$ 2,755,747	\$ 55,239
290-002 Mosquito	\$ 191,098	\$ 182,061	\$ 9,037
310 Bldgs & Grnd	\$ 3,341,763	\$ 3,296,503	\$ 45,260
315 Fleet Mngmt	\$ 516,927	\$ 587,079	\$ (70,152)
330 Health Dept	\$ 2,008,276	\$ 2,106,797	\$ (98,521)
331 Educ & Disab	\$ 274,497	\$ 286,191	\$ (11,694)
332 Senior Serv	\$ 758,181	\$ 750,858	\$ 7,323
333-001 Hum Serv	\$ 329,147	\$ 334,641	\$ (5,494)
333-002 Transp	\$ 384,457	\$ 552,623	\$ (168,166)
334 Veterans	\$ 348,017	\$ 334,799	\$ 13,218
340 Animal Shelt	\$ 2,007,519	\$ 1,995,679	\$ 11,840
345 Social Serv	\$ 9,729,678	\$ 9,762,886	\$ (33,208)
370 Parks & Rec	\$ 1,013,151	\$ 1,066,053	\$ (52,902)
371 Golf Course	\$ 363,528	\$ 363,318	\$ 210
402 Supt Schools	\$ 253,020	\$ 255,203	\$ (2,183)
403 Ext Services	\$ 268,432	\$ 261,111	\$ 7,321
TOTALS	\$ 81,880,750	\$ 80,704,750	\$ 1,176,000

OVERTIME

2018 Actual/2019 Recommend

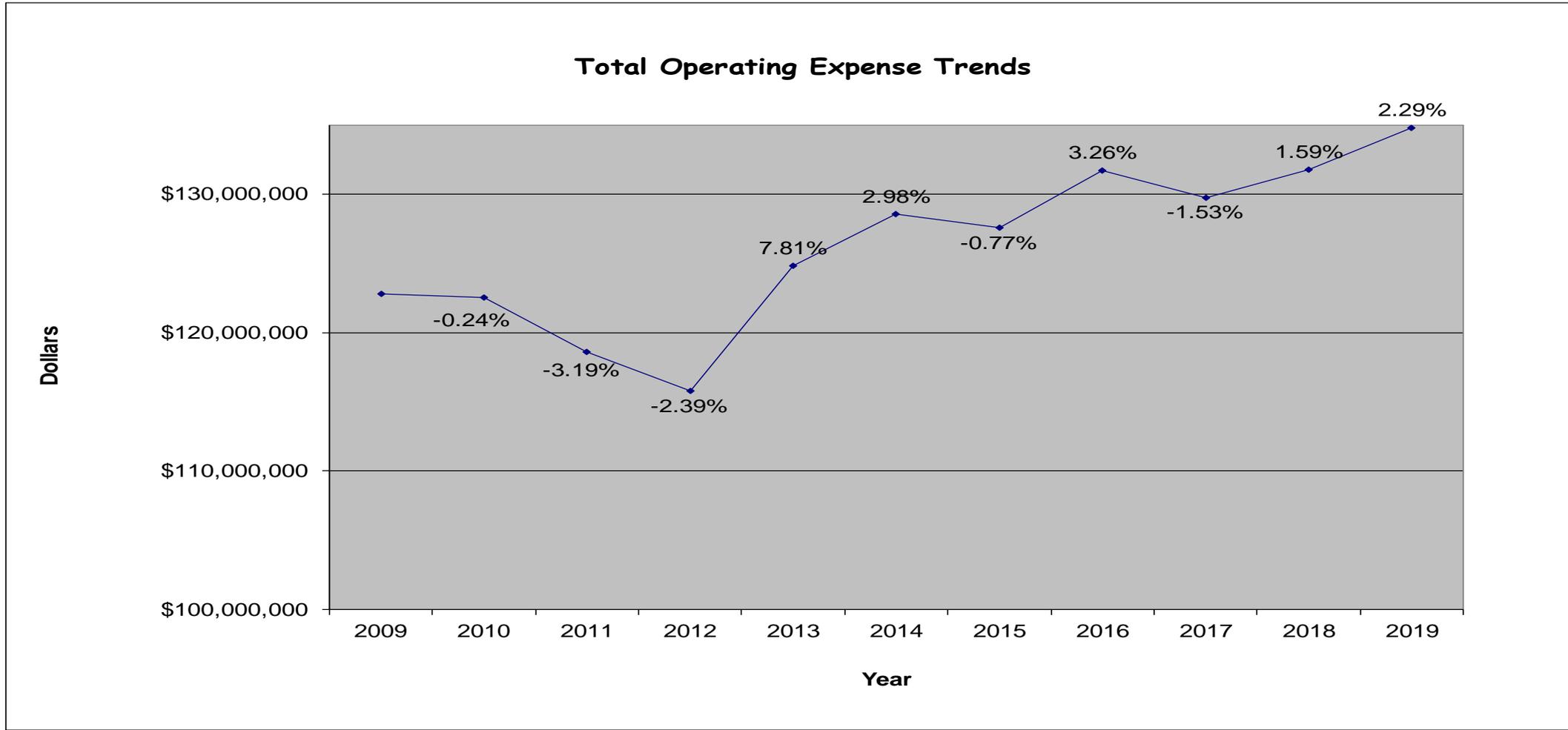
DEPARTMENT	2018 BUDGET	2018 ACTUAL	2019 RECOMMEND
County Clerk	\$24,300	\$26,695	\$27,600
Supt of Elections	\$35,000	\$34,916	\$35,000
Treasurer	\$3,500	\$361	\$3,500
Information Technology	\$40,000	\$55,002	\$50,000
Board of Taxation	\$5,500	\$1,435	\$5,500
County Assessor	\$70,000	\$75,050	\$110,000
Land Preservation *	\$0		
Engineering	\$10,500	\$9,674	\$11,000
Consumer Protection	\$500	\$833	\$2,500
Emergency Response	\$771,500	\$829,829	\$836,000
EMS	\$603,000	\$602,806	\$601,000
Sheriff	\$613,680	\$527,994	\$646,000
Prosecutor	\$405,500	\$418,451	\$446,610
Corrections	\$221,000	\$143,768	\$221,000
Highway	\$125,000	\$111,135	\$125,000
Highway/Mosquito	\$25,000	\$29,077	\$30,000
Buildings & Grounds	\$124,000	\$107,144	\$124,000
Fleet Management	\$11,000	\$13,132	\$20,000
Health Department	\$58,881	\$53,717	\$66,170
Transportation Services	\$9,000	\$5,542	\$6,400
Veterans	\$2,200	\$971	\$2,200
Animal Shelter	\$94,900	\$119,444	\$112,024
Social Services	\$75,000	\$16,452	\$40,000
Parks & Recreation	\$57,500	\$50,672	\$59,000
Golf Course	\$36,500	\$33,431	\$42,300
Extension Services	\$3,500	\$3,579	\$3,500
TOTAL	\$3,426,461	\$3,271,110	\$3,626,304

Does not include grant funds

* Paid from trust

Total Operating Expense Trends

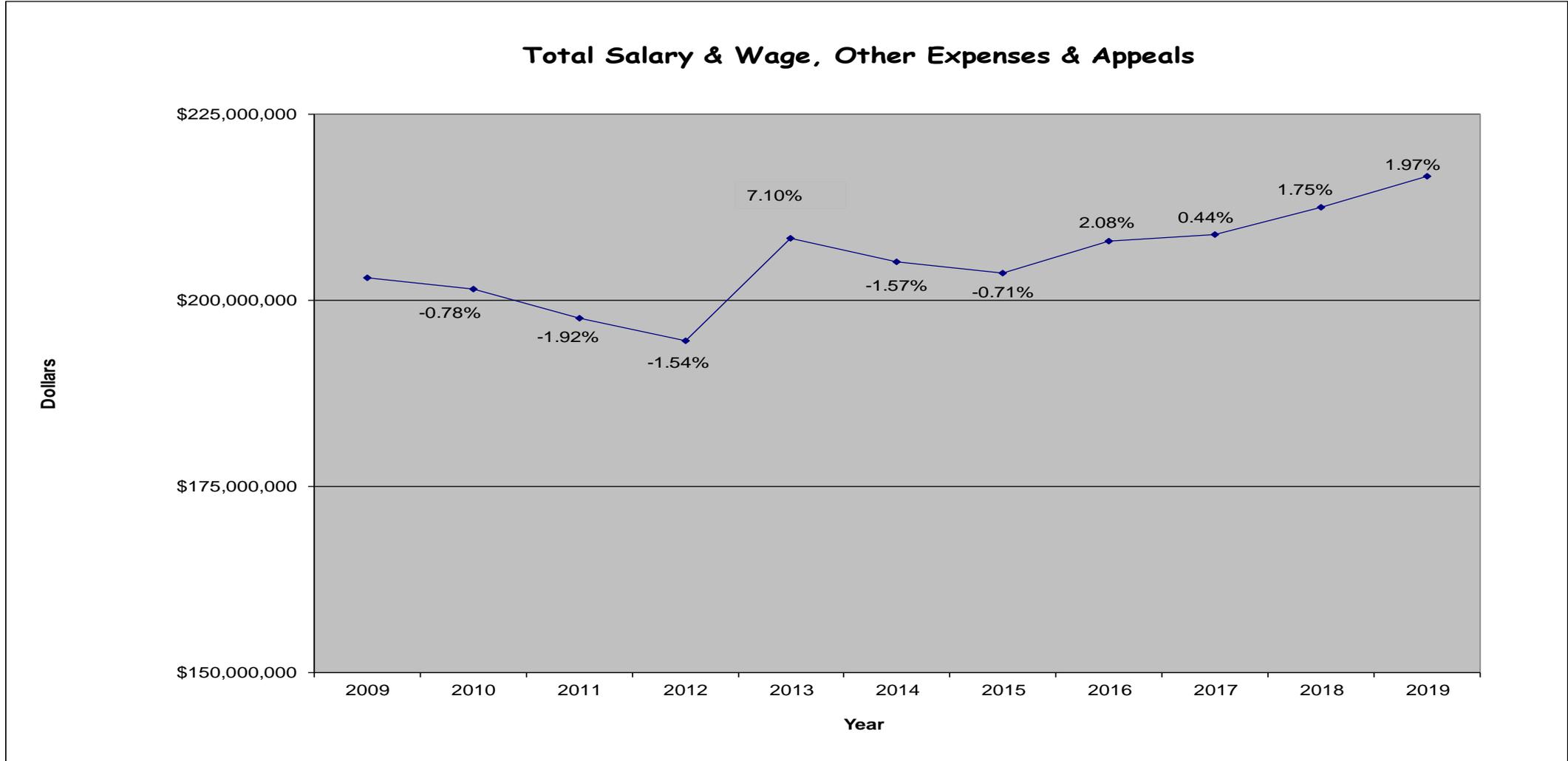
2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
\$122,807,000	\$122,516,000	\$118,612,000	\$115,782,000	\$124,830,000	\$128,552,000	\$127,567,063	\$131,725,879	\$129,713,664	\$131,779,093	\$134,796,773
Percentages	-0.24%	-3.19%	-2.39%	7.81%	2.98%	-0.77%	3.26%	-1.53%	1.59%	2.29%



NOTE: 2007 Social Services joined County Budget, 2008 EMS started and ramped up in 2009 - 2011, Pension Increases in 2010, 2011, 2012 and 2013. Tax Assessing Pilot has been fully integrated, also in 2013 the county finalized regionalized corrections.

Total Salary & Wage, Other Expenses & Appeals

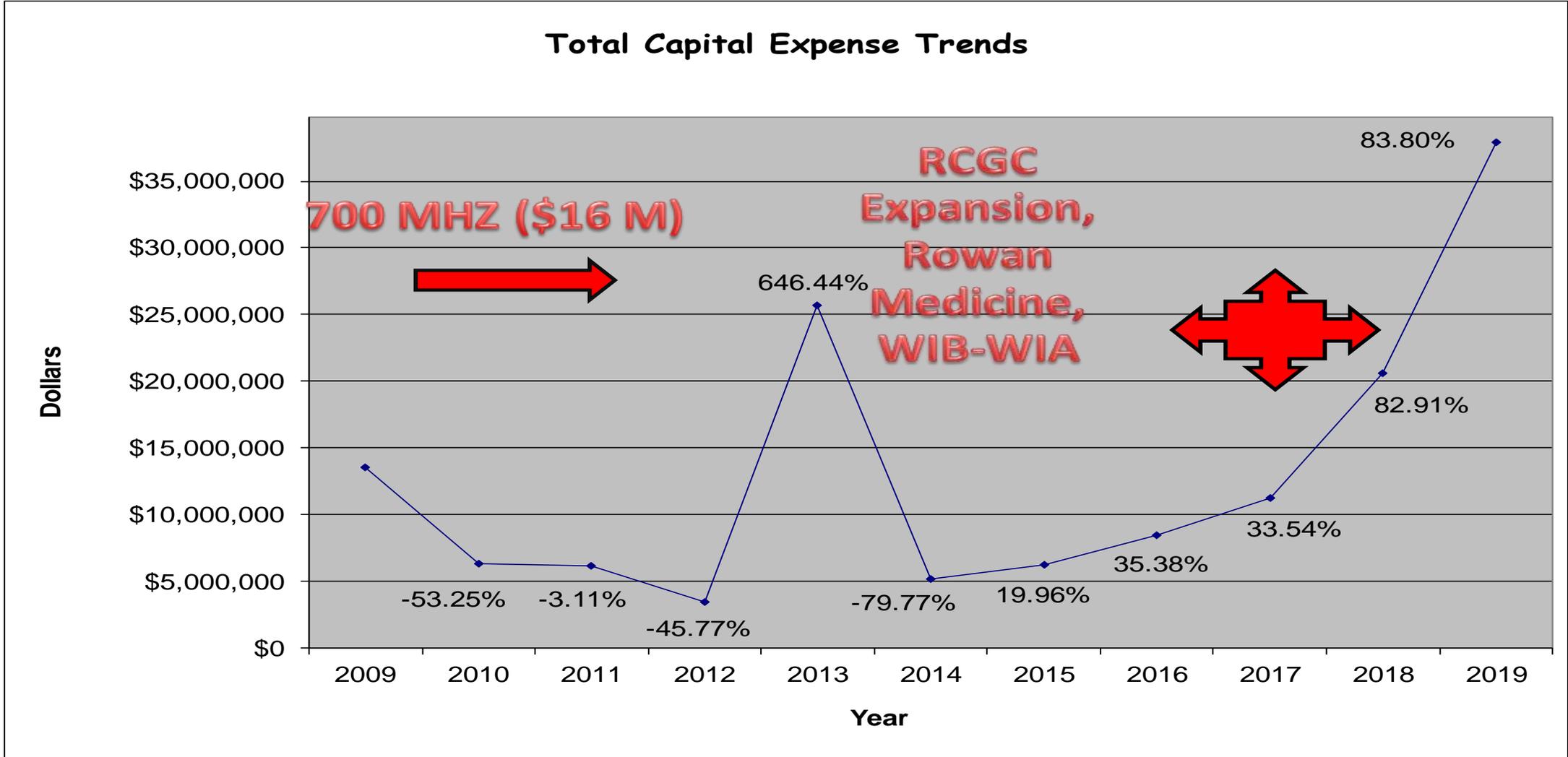
2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
\$203,092,000	\$201,505,000	\$197,630,000	\$194,593,000	\$208,412,000	\$205,145,310	\$203,697,235	\$207,926,770	\$208,834,877	\$212,483,843	\$216,677,523
Percentages	-0.78%	-1.92%	-1.54%	7.10%	-1.57%	-0.71%	2.08%	0.44%	1.75%	1.97%



CAPITAL BUDGET SECTION

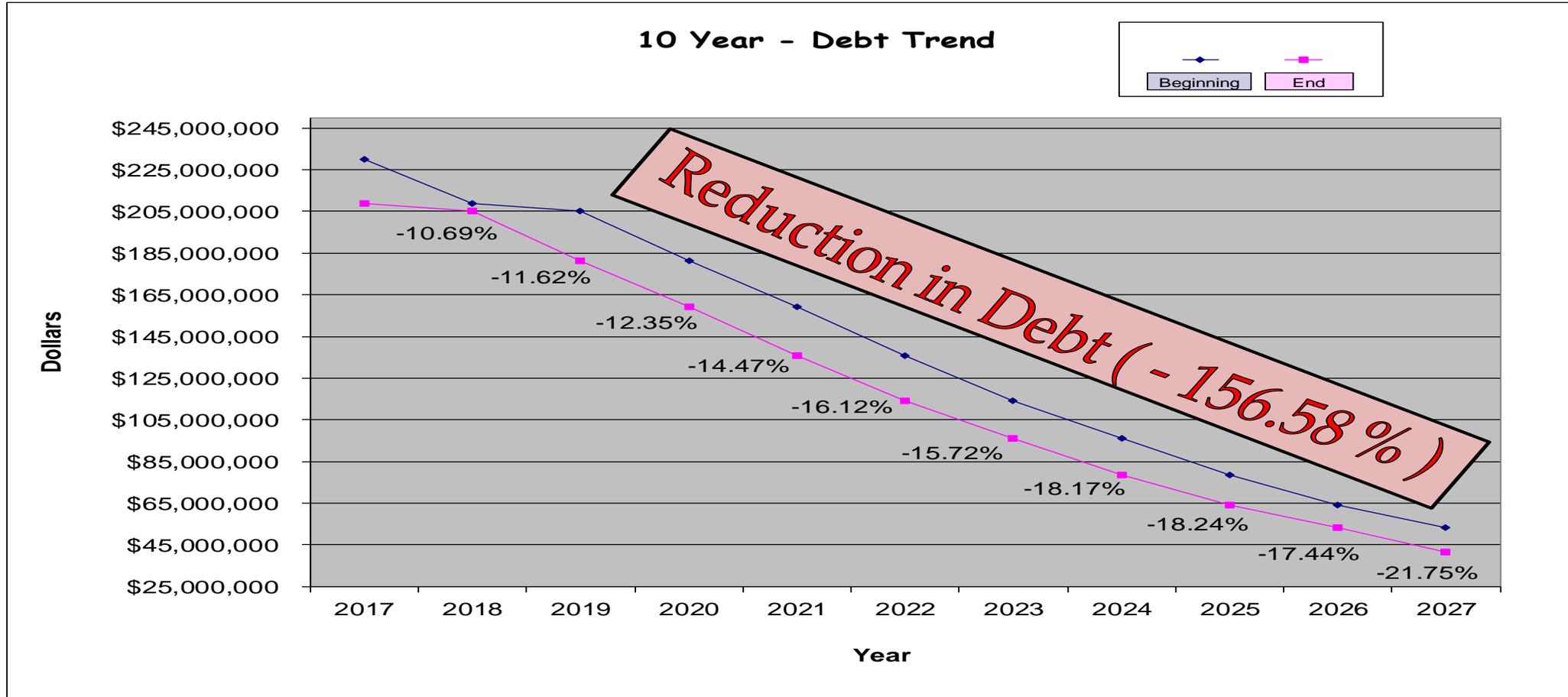
Total Capital Expense Trends

2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
\$13,581,000	\$6,348,500	\$6,151,000	\$3,443,000	\$25,700,000	\$5,200,000	\$6,238,000	\$8,445,143	\$11,277,285	\$20,627,816	\$37,913,655
Percentages	-53.25%	-3.11%	-45.77%	646.44%	-79.77%	19.96%	35.38%	33.54%	82.91%	83.80%



Total Debt Trend

2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
\$229,844,000	\$208,679,000	\$205,269,000	\$181,409,000	\$159,004,000	\$135,994,000	\$114,069,000	\$96,134,000	\$78,664,000	\$64,319,000	\$53,104,000
\$208,679,000	\$205,269,000	\$181,409,000	\$159,004,000	\$135,994,000	\$114,069,000	\$96,134,000	\$78,664,000	\$64,319,000	\$53,104,000	\$41,554,000
Percentages	-10.69%	-11.62%	-12.35%	-14.47%	-16.12%	-15.72%	-18.17%	-18.24%	-17.44%	-21.75%



\$188,290,000 REDUCTION IN DEBT

CAPITAL PURCHASES & PROJECTS REQUESTS SUMMARY SHEET - FOR 2019 BUDGET

	REQUESTS	
	2019	
Furniture	\$131,047	
Data Processing	\$309,165	
Comm Eq	\$55,046	
Other Eq	\$282,062	
Other	\$56,436	
Heavy Equip	\$299,945	Thru Capital Projects/Bonding
Motor Pool/Fleet	\$654,651	
	\$1,788,352	

	APPROVED	
	2018	
	\$40,871	
	\$203,111	
	\$20,000	
	\$221,366	
	\$68,750	
	\$628,500	Thru Capital Projects/Bonding
	\$754,848	
	\$1,937,446	

	\$833,756	Operating
	\$654,651	Fleet
	\$299,945	Thru Capital Projects
Proof	\$1,788,352	

	\$554,098	Operating
	\$754,848	Fleet
	\$628,500	Thru Capital Projects
	\$1,937,446	

Thru Operating \$1,488,407

\$1,308,946 **\$179,461 Increase**

Capital Requests:	\$ 18,113,710	
Down payment:	\$ 920,683	
Heavy Equipment	\$299,945	
Chapter 12/RCGC	\$ 19,500,000	\$6.5 Chap 12 plus \$13M Med
	\$ 36,992,972	

Capital Approved:	\$ 8,242,885	
Down payment:	\$ 443,569	
Heavy Equipment	\$ 628,500	
Chapter 12/RCGC	\$ 12,200,000	\$3.2 plus \$9M
	\$ 20,627,816	Debt Issued for 2018 Budget

GLOUCESTER COUNTY SIX YEAR CAPITAL PROJECTS - REQUESTED - BY CATEGORY 2019

CAPITAL PROJECT REQUESTS - 2019 DESCRIPTION		2019	2020	2021	2022	2023	2024	TOTAL CAPITAL
LAND	TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$0
LAND/PARKS	TOTAL	\$1,280,000	\$519,000	\$962,000	\$152,500	\$410,000	\$1,345,000	\$4,668,500
BUILDINGS/NEW (RCGC New Building)	TOTAL	\$13,000,000	\$0	\$0	\$0	\$0	\$0	\$13,000,000
BUILDINGS/RECONSTRUCTION	TOTAL	\$2,120,000	\$1,135,000	\$930,000	\$1,130,000	\$1,640,000	\$1,040,000	\$7,995,000
HIGHWAYS/REBUILT	TOTAL	\$13,632,862	\$31,212,862	\$26,512,862	\$16,512,862	\$23,512,862	\$13,512,862	\$124,897,172
INTERSECTIONS	TOTAL	\$2,200,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$2,700,000
DRAINAGE	TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$0
BRIDGES & DAMS	TOTAL	\$1,314,202	\$1,325,705	\$1,325,705	\$1,325,705	\$1,325,705	\$1,325,705	\$7,942,727
GUIDE RAILS	TOTAL	\$0	\$0	\$50,000	\$0	\$50,000	\$0	\$100,000
COMPUTER AND PHONE EQUIPMENT	TOTAL	\$6,140,710	\$1,693,000	\$303,000	\$354,500	\$178,000	\$173,000	\$8,842,210
COMMUNICATION EQUIPMENT	TOTAL	\$1,042,000	\$1,335,700	\$805,000	\$260,000	\$1,045,000	\$400,000	\$4,887,700
EMS EQUIPMENT	TOTAL	\$621,000	\$1,048,000	\$395,000	\$360,000	\$345,000	\$345,000	\$3,114,000
MISCELLANEOUS (Chapter 12 \$6.5M)	TOTAL	\$6,500,000	\$0	\$0	\$0	\$0	\$0	\$6,500,000
	TOTAL	\$599,945	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$2,599,945
SUBTOTAL		\$48,450,719	\$38,769,267	\$31,783,567	\$20,595,567	\$29,006,567	\$18,641,567	\$180,747,254
	Less Grant	\$10,537,064	\$29,548,567	\$24,398,567	\$14,348,567	\$21,398,567	\$11,348,567	\$111,579,899
	TOTAL	\$37,913,655	\$9,220,700	\$7,385,000	\$6,247,000	\$7,608,000	\$7,293,000	\$69,167,355

Down Payment	GRANTS	DEBT AUTHORIZED
\$64,000		\$1,216,000
\$0		\$13,000,000
\$106,000		\$2,014,000
\$325,500	\$7,122,862	\$6,184,500
\$5,000	\$2,100,000	\$95,000
\$0		\$0
\$0	\$1,314,202	\$0
\$0		\$0
\$307,036		\$5,833,675
\$52,100		\$989,900
\$31,050		\$589,950
\$0		\$6,500,000
\$29,997		\$569,948
\$920,683	\$10,537,064	\$36,992,972
\$920,683		